

# Wag!

Wag.co



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# Business Combination Highlights

## Wag!: Visionary Management Team



**Garrett Smallwood**  
Chief Executive Officer



**Adam Storm**  
President &  
Chief Product Officer



**Alec Davidian**  
Chief Financial Officer



## Wag! Highlights

- ✓ Highly innovative industry disruptor
- ✓ Proven ability to unlock growth
- ✓ Mobile first, on-demand platform
- ✓ Leading industry brand
- ✓ Seamless customer experience

## CHW: Consumer Industry Veterans and Deal Making Expertise



**Jonah Raskas**  
Co-CEO



**Mark Grundman**  
Co-CEO



**Paul Norman**  
President



## CHW Investment Criteria

- ✓ Outsized competitive advantages
- ✓ High Barriers to Entry
- ✓ Public markets management team
- ✓ Sustainable earnings with significant growth

# Business Combination Rationale

# Wag!



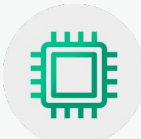
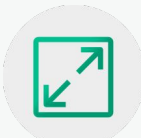

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# CHW

Acquisition Corp

## Criteria: Focus on Growth, Brand and Management

- ✓  High growth rate
- ✓  Sector or product category leadership
- ✓  Competitive advantages in technology, e-channel capability, IP or brand
- ✓  Scalable platform with public company readiness
- ✓  Highly driven and experienced management team

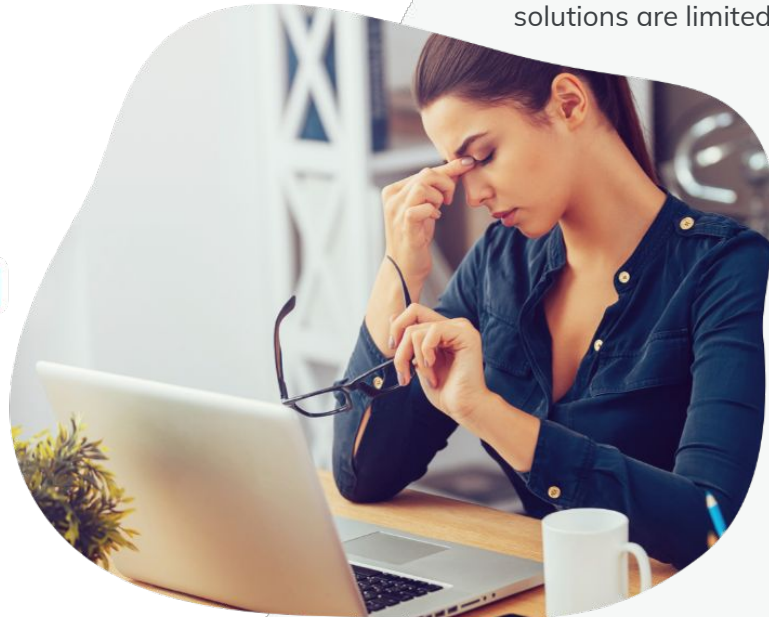




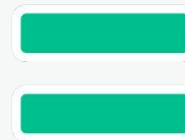
We believe that being busy shouldn't stop you from owning or taking care of your pet.

**Wag!** exists to make pet ownership possible, and bring joy to pets and those who love them.

# Our Journey Started in 2015



Leaving your pet alone at home creates stress and the existing solutions are limited



Wag! exists to solve this problem

Wag! was created because lonely pets deserve healthier and happier lives

# We are Consolidating the Pet Industry onto the Phone



Walking is the first step in the door...



Mobile First



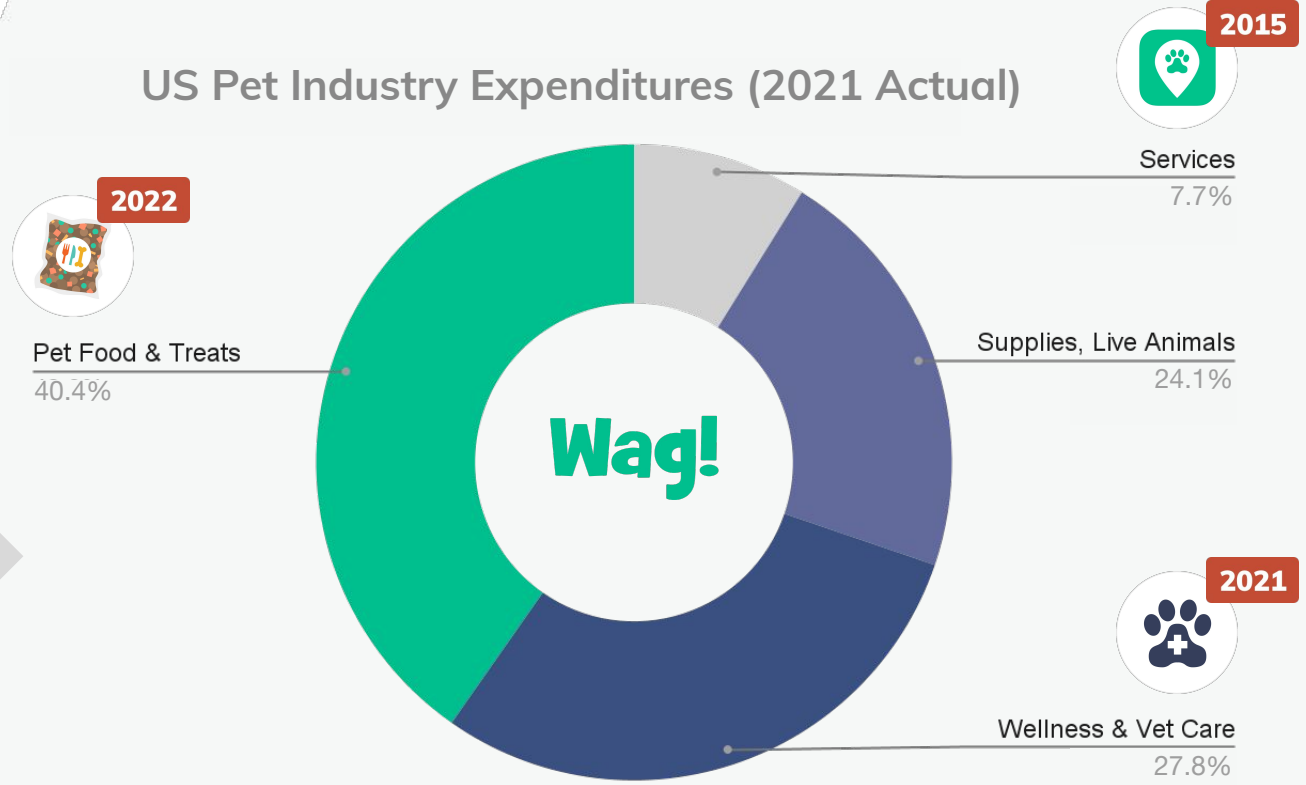
Home Access



Weekly Usage



## US Pet Industry Expenditures (2021 Actual)



US Pet Industry Expenditures  
[https://www.americanpetproducts.org/press\\_industrytrends.asp](https://www.americanpetproducts.org/press_industrytrends.asp)



# We're the One Stop Shop for Premium Pet Care



## Dog Walking

On-demand and recurring dog walks

**\$20.00**  
/ 30-min walk



## Drop-In Visits

Quick home visit for dogs and cats

**\$15.00**  
/ visit



## Boarding

A sleepover for your pet in a Pet Caregivers home

**\$59.00**  
/ night



## House Sitting

Overnight pet sitting in the comfort of your home

**\$39.00**  
/ night



## Training

One-on-one training sessions

**\$60.00**  
/ in-home session



## Wellness

Simple and affordable wellness plans and insurance comparison marketplace

**\$42.00**  
/ month



## Health

24/7 expert pet advice

**\$30.00**  
/ session

Avg. Pet Parent Price per Unit\*

% of Revenue\*

46%

54%



## Wag! Premium Benefits

**\$9.99** / month

- 10% discount
- 24/7 VIP Customer Service
- Top rated Pet Caregivers
- No booking fees

Includes discount plans

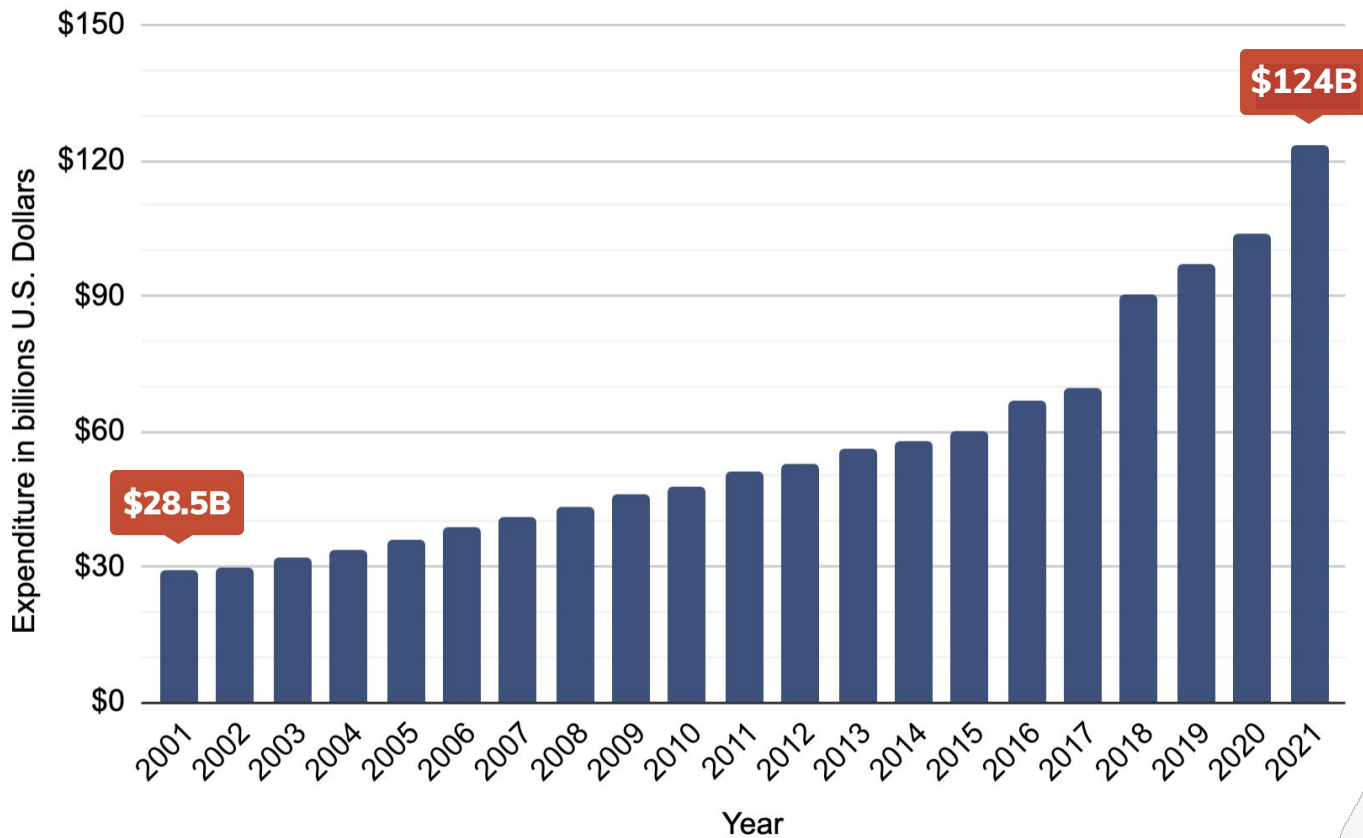
Includes unlimited pet advice

% of Premium Subscribers\*\*

48% of Active Pet Parents

\*Avg. Pet Parent Price per Unit, % of Revenue for Q1 2022  
\*\*% of Premium Subscribers as of March 2022

# Large, Resilient Category with No Signs of Slowdown



## 7.6% CAGR

U.S. Pet Spend

2021 Actual U.S. Pet Industry Expenditures

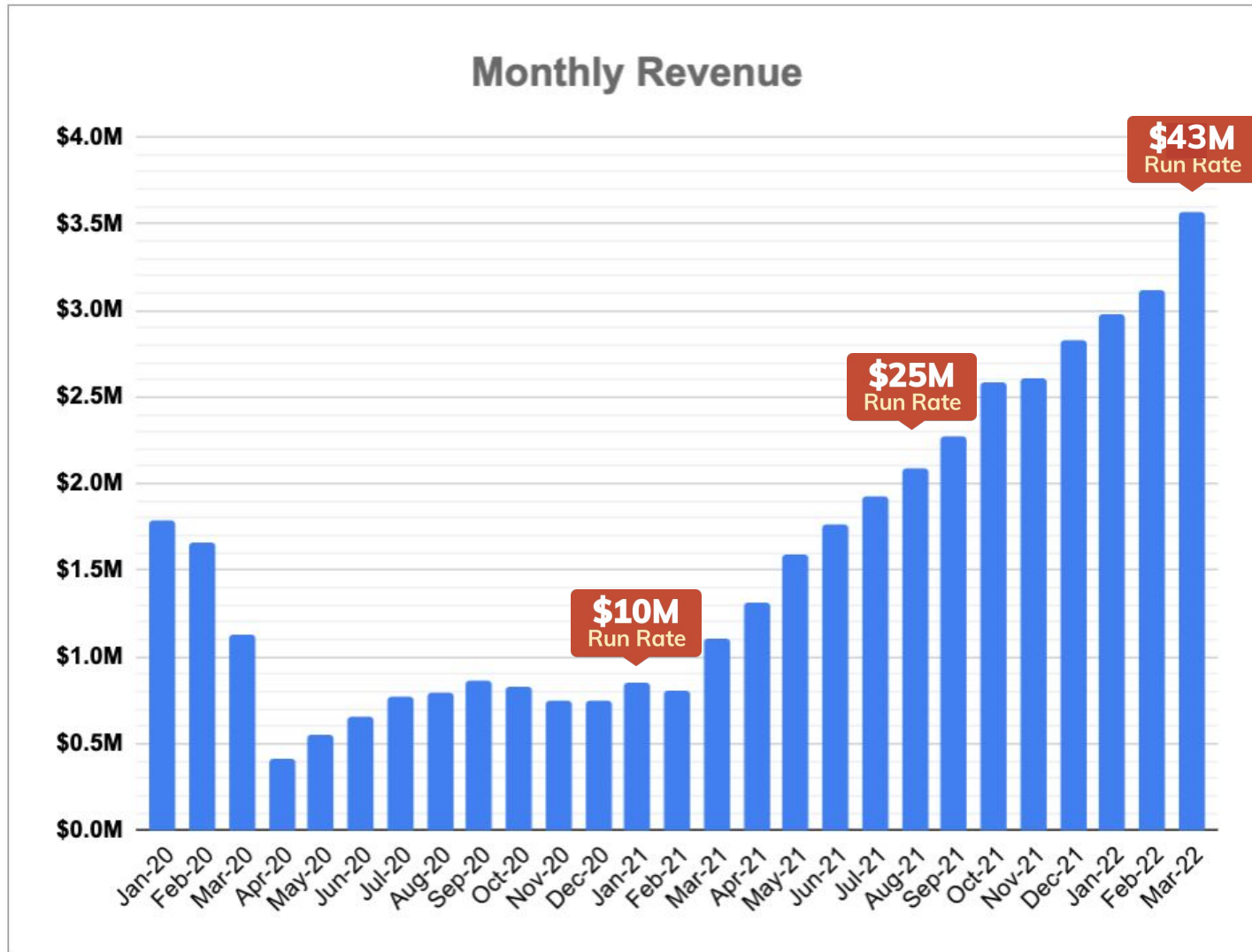
# \$124B

(American Pet Product Association)

2021 Wag! Wellness TAM **\$34B** (American Pet Product Association) + 2021 Wag! Services TAM **\$10B** (American Pet Product Association)

2021 US Pet Industry Expenditures  
[https://www.americanpetproducts.org/press\\_industrytrends.asp](https://www.americanpetproducts.org/press_industrytrends.asp)  
<https://www.iii.org/fact-statistic/facts-statistics-pet-ownership-and-insurance>  
<https://www.statista.com/statistics/253976/pet-food-industry-expenditure-in-the-us/>

# We're Rapidly Recovering Out of The Pandemic



## Key Metrics

**5,300**

Cities

**1,100,000**

Pet Parents Served

**\$325m**

Total Bookings Since Launch

\* Includes pro forma FY2021 M&A of Pet Insurer, Petted, which closed Q3:2021



# Growth of New Customers Despite Work From Home

Industry report recently asked U.S. office employees when they plan on returning to office...

- **75%** expected to be back full-time by mid-2022
- **5%** expected to transition to work-from-home full-time
- **23M** (1-in-5) households adopted a pet since the start of the pandemic
- **90.5M** families in the US now own a pet

OCCUPANCY OVER TIME - MARCH 6, 2020 TO APRIL 13, 2022



## Kastle Back to Work Barometer

Weekly Occupancy Report from Kastle Access Control System data (4/25/2021)

<https://www.kastle.com/safety-wellness/getting-america-back-to-work/>

<https://www.pwc.com/us/en/library/covid-19/us-remote-work-survey.html#:~:text=Executives%20expect%20to%20return%20to,of%20their%20time%20by%20July.>

[https://www.americanpetproducts.org/press\\_industrytrends.asp](https://www.americanpetproducts.org/press_industrytrends.asp)

<https://www.aspc.org/about-us/press-releases/new-aspc-survey-shows-overwhelming-majority-dogs-and-cats-acquired-during>

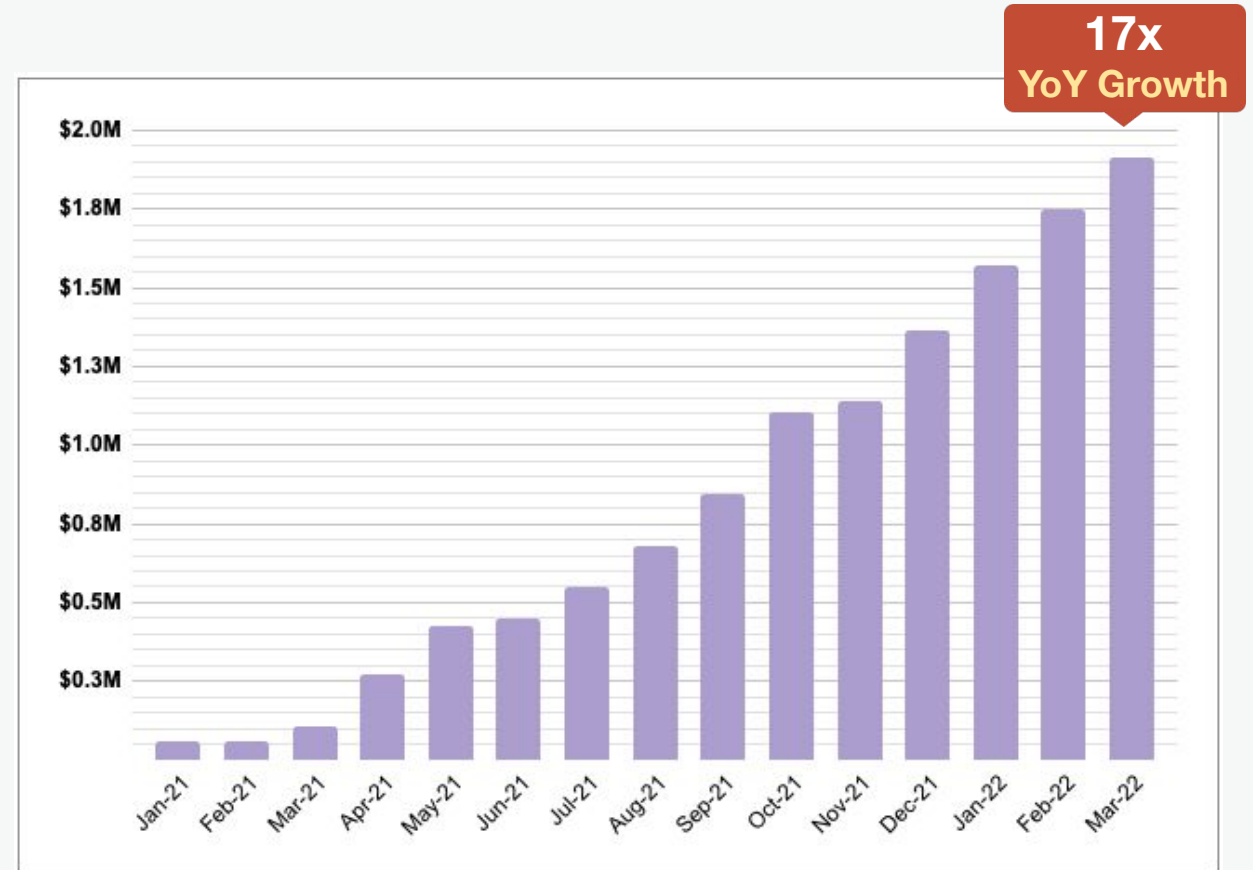
# Proven Ability to Diversify TAM and Unlock New Spend

## Wag! WELLNESS

**Petted**  
Pet Insurance & Wellness

**PETINSUROR**  
Rethinking pet insurance

  
Wag! Health



Wag! Wellness Revenue

\* Includes pro forma FY2021 M&A of Pet Insurer, Petted, which closed Q3:2021

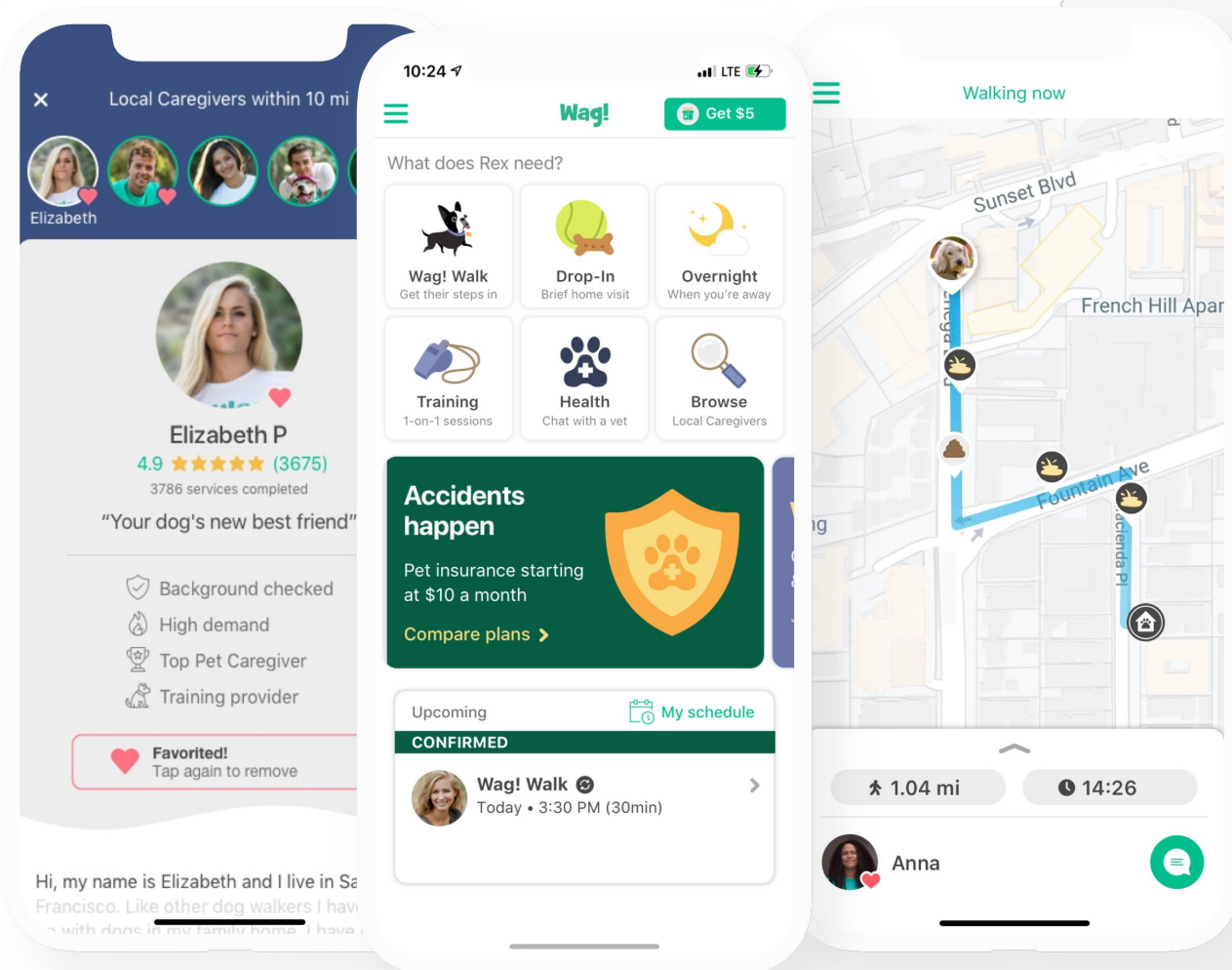
# The Wag! Platform



# Platform Highlights

<b>Dependable, Recurring Customer Behavior</b> Recurring services and Wag! Premium drive dependable revenue	<b>4-5x monthly frequency</b>
<b>Both Sides of Marketplace Love Wag!</b> Leading NPS for Pet Parents and Pet Caregivers	<b>67 NPS Pet Parent 45 NPS Pet Caregiver</b>
<b>Industry Leading Service Quality</b> Wag! Platform is trustworthy and dependable	<b>4.97 Avg. Rating</b>
<b>Pet Parents Choose Wag!</b> Wag! brand and reach leads the industry	<b>70% Organic Acquisition</b>
<b>Negative Supply-side CAC</b> Pet Caregivers pay \$29.95 resulting in negative CAC	<b>Negative Supply CAC</b>
<b>Wag! Premium Subscription</b> \$9.99 monthly subscription drives stickiness and retention	<b>48% of Active Pet Parents</b>
<b>Strong Unit Economics</b> Proven, replicable margins across all markets	<b>4:1 LTV:CAC</b>

# Wag! is the #1 Trusted In-Home Pet Platform



Robust Pet  
Caregiver profiles

Platform of services at  
your fingertips

Live GPS and in-app  
payment

## Digital and Trusted

- Wag! Platform connects Pet Parents with highest-quality Pet Caregivers
- **11 million+** reviews provide assurance on quality of care

## Mobile First

- **98%** of community is mobile
- Pet Caregivers are hyper-local and on-demand

# We Lead the Industry in Service Quality



Pet Parent Service Rating

# 4.97/5

# 11m+ reviews

(2021)

**Love the convenience and service!** Jun 1  
★★★★★ Christy and Nino  
We've been using wag for several years now and I have enjoyed every single one of the walkers reviews of my dog. He really has a distinct personality. The person who tells me about the person has been great. We've only used the app a few times but we've only had great experiences. Keep on wagging and we can keep on wagging.

**Developer Response**  
Aww shucks! Thank you so much for the review and Nino! We're glad to hear you're having a great time with the app.

**Love this app**  
Love this app. Felt very safe using and the dog sitter that came to my home was amazing.

**Perfect when you're stuck at work!**  
Great service! My dogs and I have never been happier. It's convenient and all the walkers have been wonderful.

**Material for Wag!**  
The dog walker was very trusting. I was able to give someone access to my dog and puppy but it was the best decision I made while I was on a trip and my dog was working. She was extremely kind, and efficient. Im forever grateful and would highly recommend using WAG. Also, my dog loves her! My dog doesn't love anyone. This app is really useful and I wouldn't have found it without Wag!

**Great app! Much better than Rover!** May 9  
★★★★★ Ozma303  
Pre-pandemic, I was using Rover. They have changed the app so much I can't understand it. We're now using Wag and it's so much better to use. Found a walker who is still turning it into a great experience.

**Developer Response**  
We very much appreciate your words! Thank you for your feedback.

**This app helped me locate a friendly**  
This app helped me locate a friendly, trustworthy caretaker for my pet. Daily updates on my dog and it's comforting to know that her routines are not effected.

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# We've Disrupted Traditional Dog Walking



Before Wag!

**90%**

of customers never used a dog walker



**We're Creating an Entirely New Market**

Now, customers use Wag!

**4-5x**

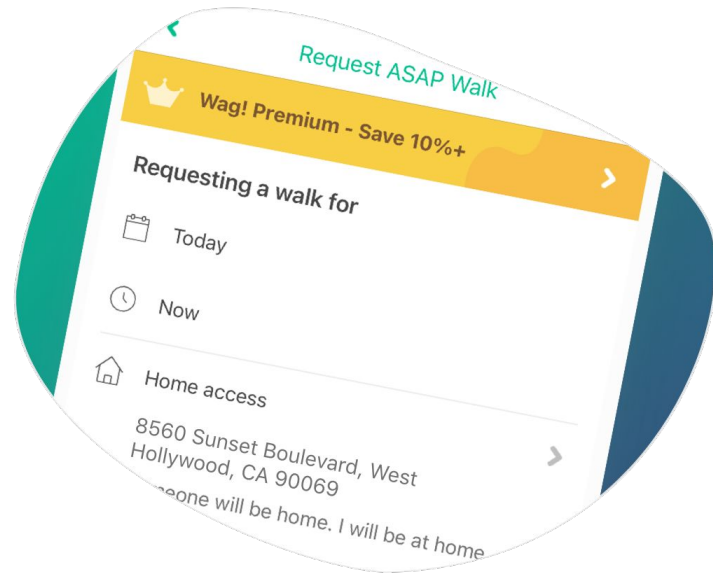
per month!

\*Internal consultation survey results 2018 - 2019  
\*\*Customer frequency from 2021 cohorts

# Market Leader in On-Demand Services Drives Strong Retention

Avg. Wait Time for On-Demand Request

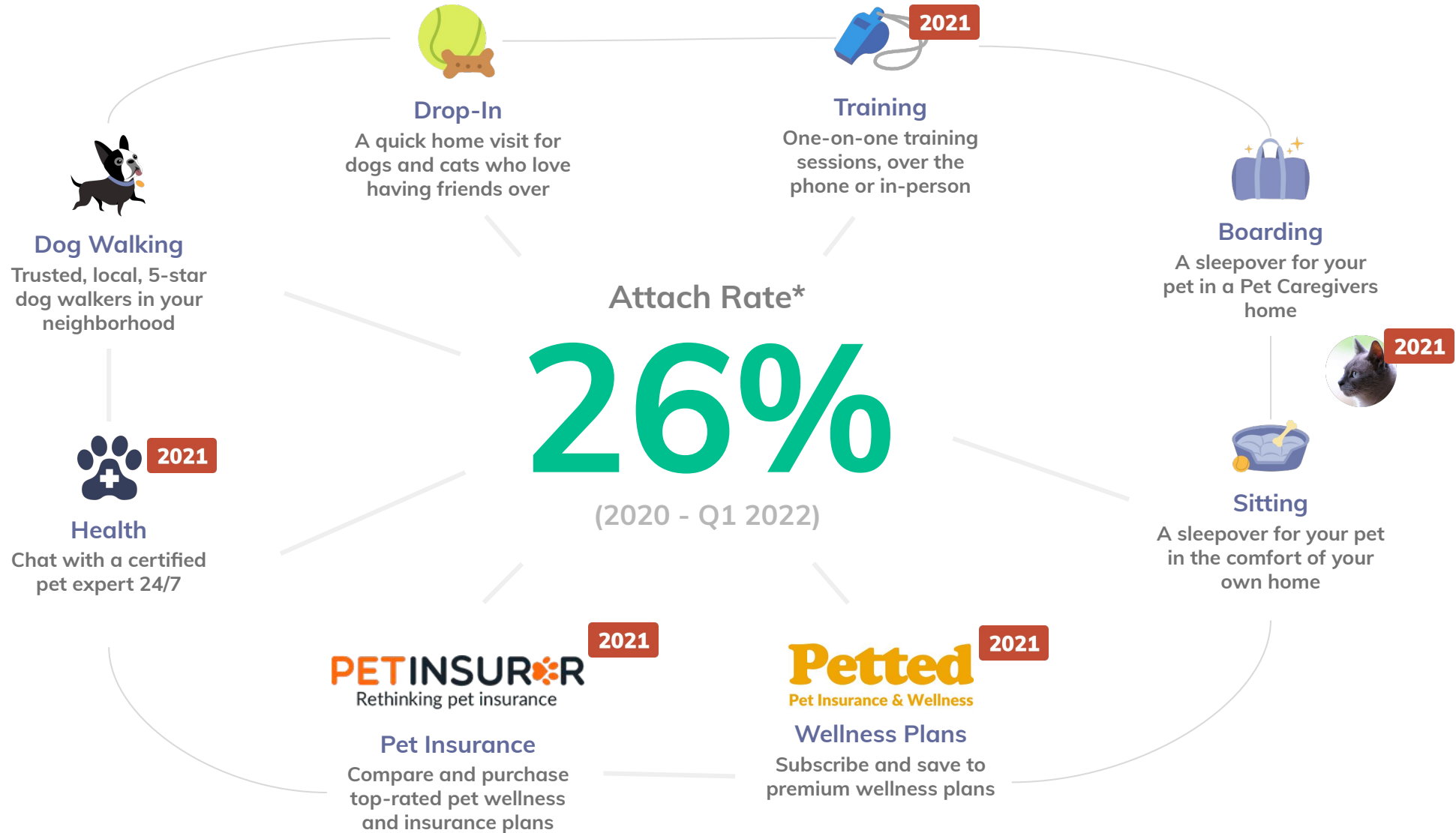
**15**Min  
(2021)



Pet Parent Rebooking Rate

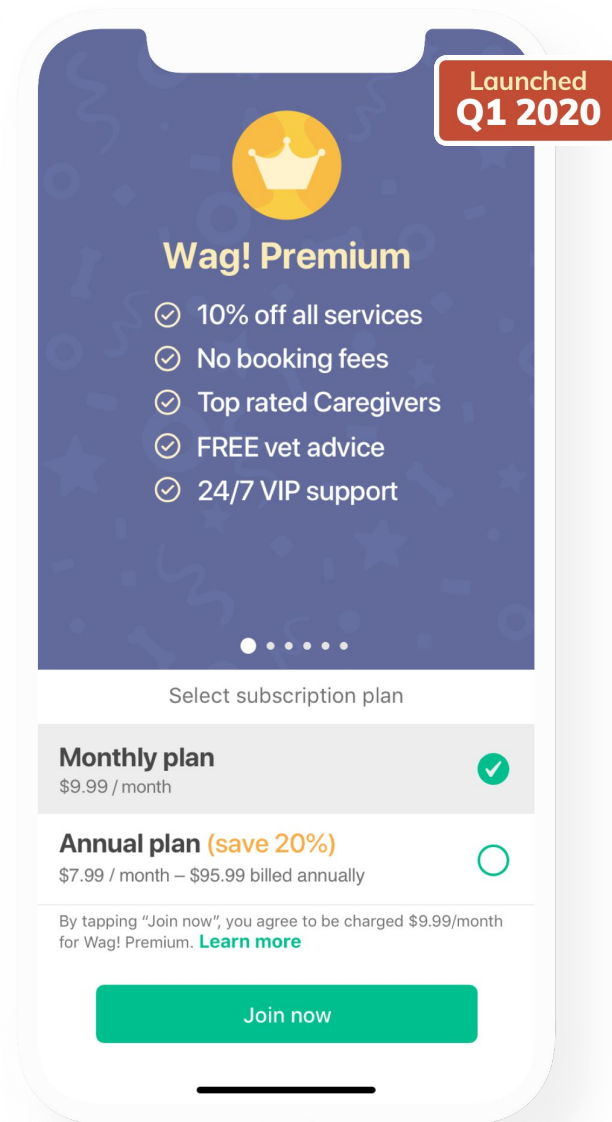
**90%**  
(2017 - 2021)

# We're Building the #1 Platform for Pet Wellbeing



Attach Rate calculated as the percentage of customers who've completed services in 2 or more service-types on the Wag platform (Walking, Sitting & Boarding, Drop-Ins, Training, Health)

# Wag! Premium Subscription Drives Platform Lock-in



Wag! Premium Pet Parent  
Average Monthly Frequency \*

7-8x

Wag! Premium Penetration Rate  
(% of Active Users) \*

48%

Additional Service Attach Rate  
(% of Subscribers) \*\*

42%

\* As of March 2022

\*\* Based on 2020 - Q1 2022 data



# Industry Leading Background Checks and Safety



Screened, Background Checked,  
& Approved Pet Caregivers

# 400k+

(Q1 2022)

Property damage of \$1,000,000 subject to applicable plan limitations



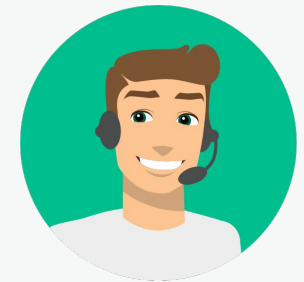
Screened &  
Background Checked



Extensive  
Knowledge Testing



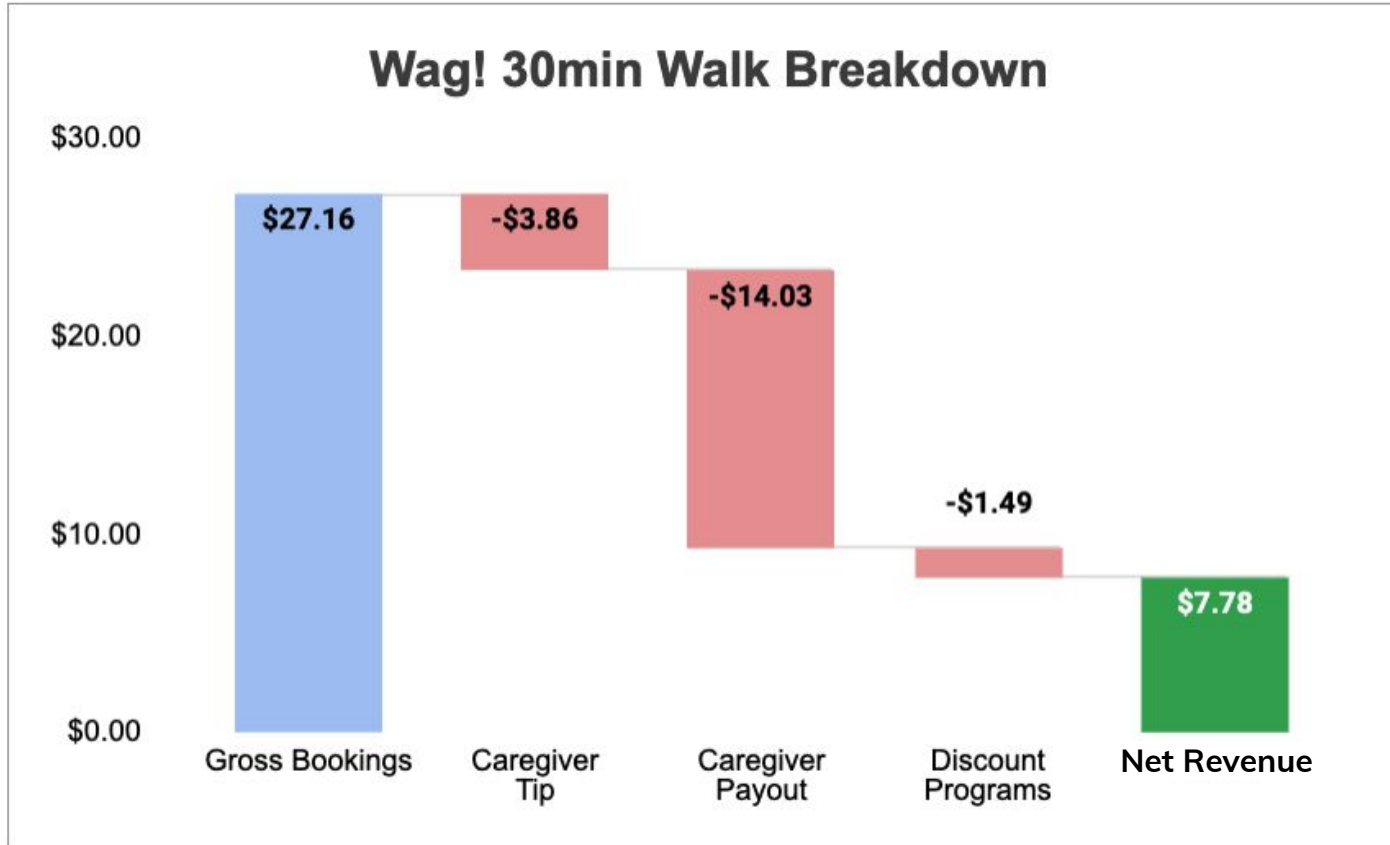
Property damage  
insured up to  
\$1,000,000



24/7 Customer  
Support

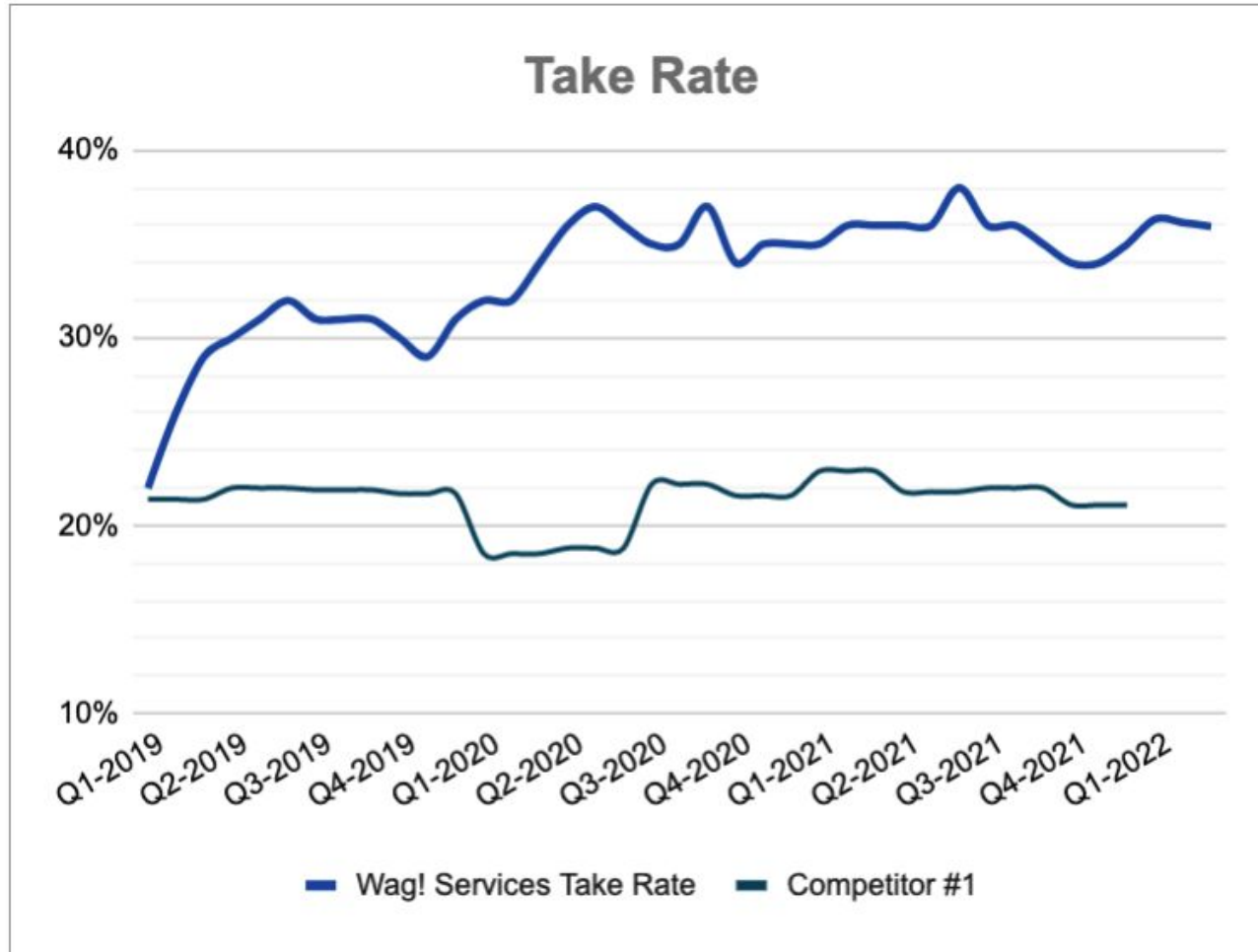
# Financial Overview

# We Have Positive Service Unit Economics in Every Market



- 40% Platform Fee across service types
- All markets are contribution margin positive
- Demonstrated success adding complimentary services (Wag! Premium)

# Robust Service Take Rate is Driven by Platform Value & Operational Excellence



Steady State Services Take Rate

# 36%

(Q1 2022)

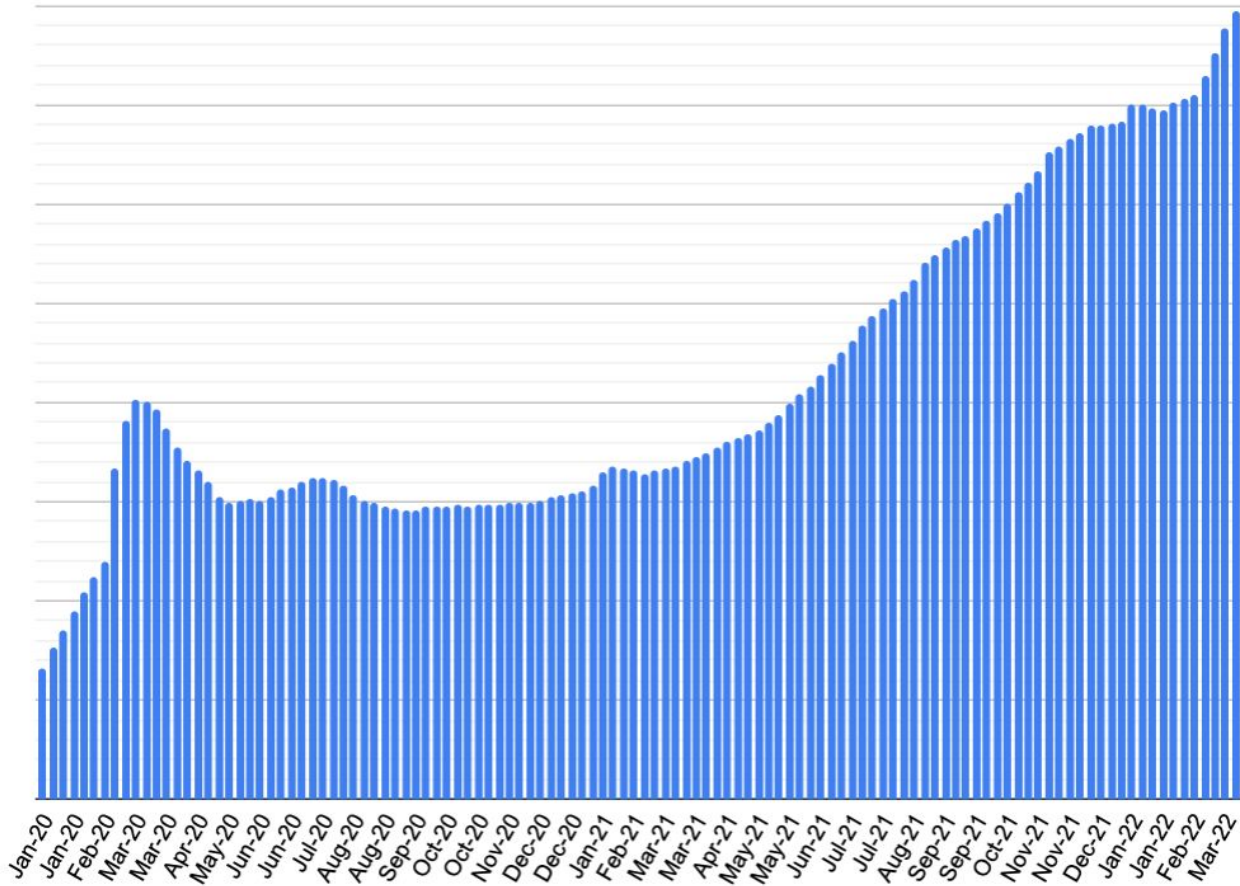
Wag! Take Rate based on audited GAAP financials  
Competitor #1 Take Rate based on public filings



# Wag! Premium Value is Obvious and Revenue is Durable

48% of Active Users  
130%+ YoY Growth

Wag! Premium Subscribers

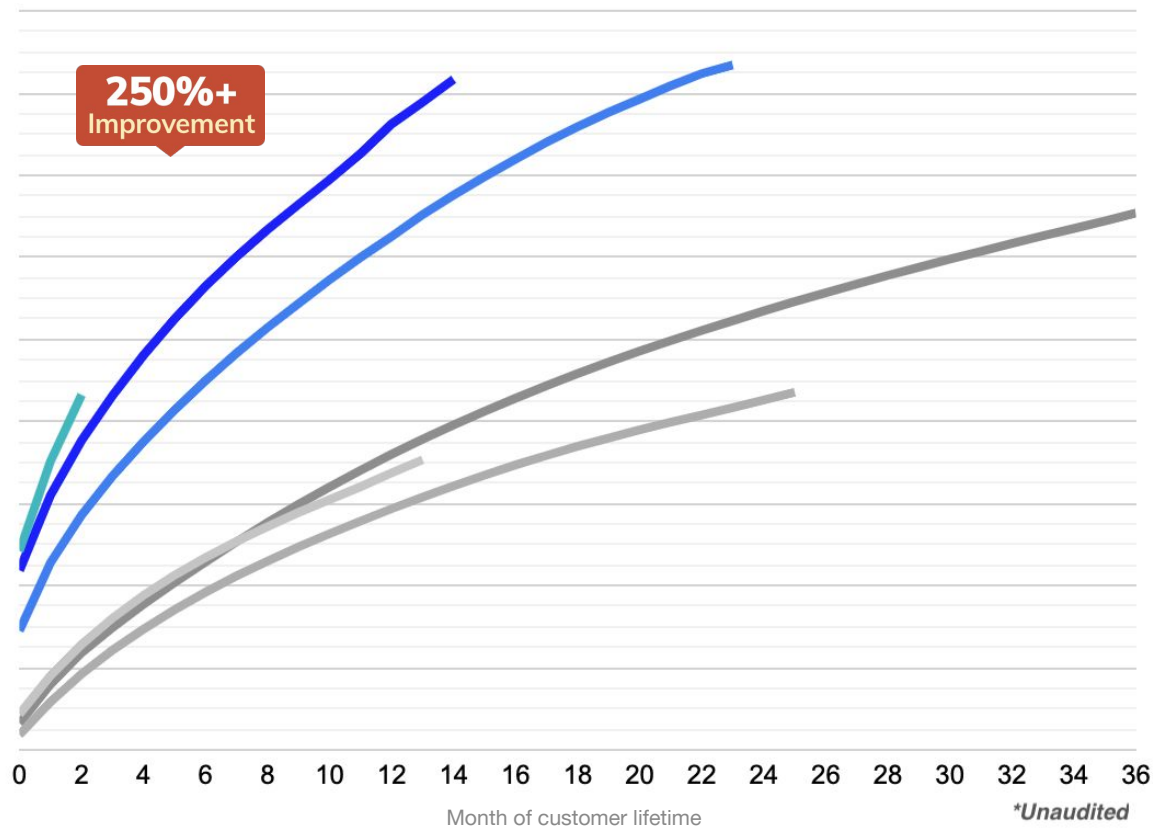


- Wag! Premium has been resilient & sticky in the face of COVID
- Premium drives cross-sell to other service types the benefits extend to
- 25% of Premium subscribers select Annual plan

# Despite a global pandemic, 2020, 2021, 2022 Cohorts are strongest in the history of the business

## Cumulative Service Revenue by Cohort \*

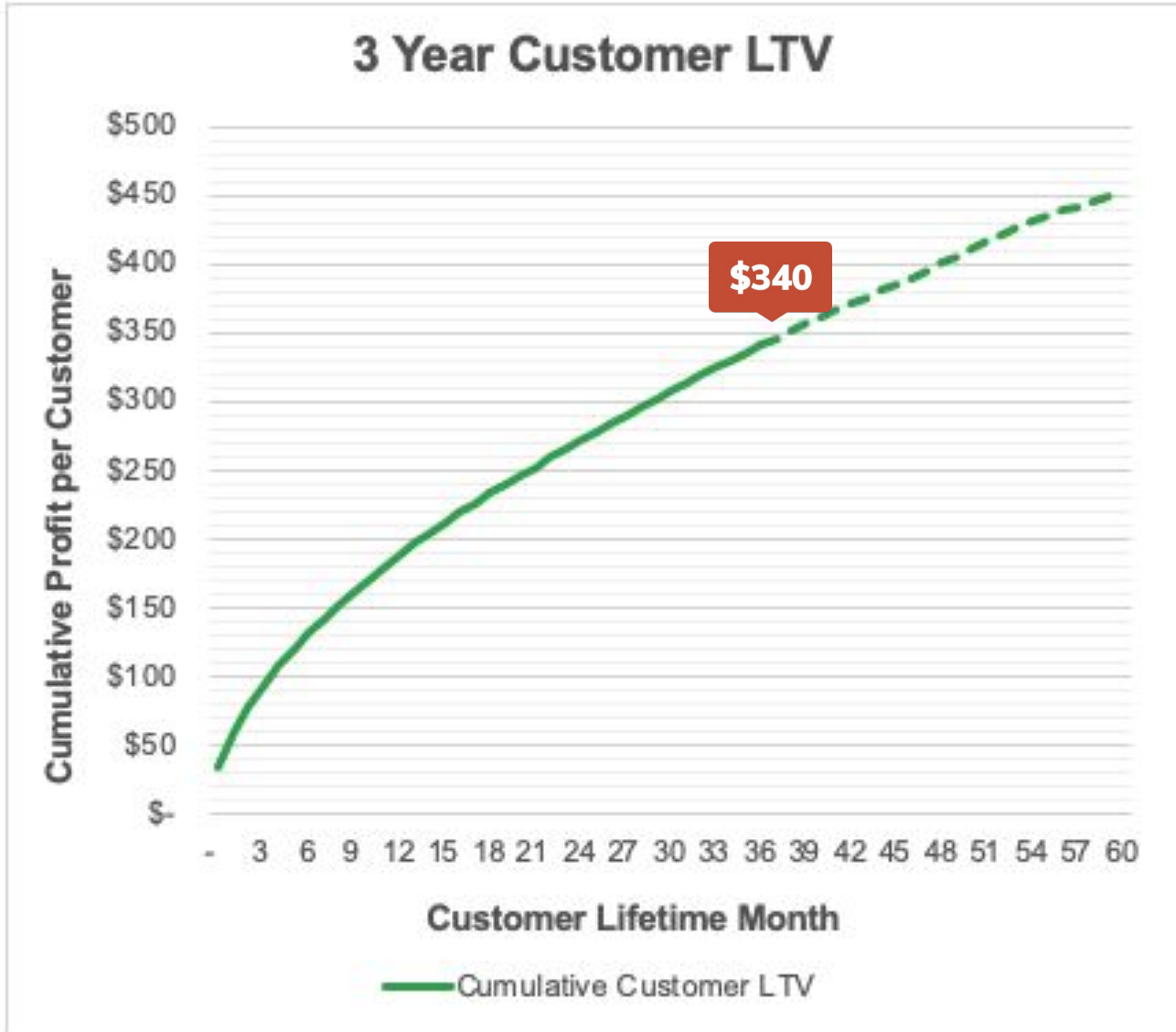
— 2017 — 2018 — 2019 — 2020 — 2021 — 2022



2017, 2018, 2019 cohorts cumulative through Feb-2020  
 2020 cohort includes customers onboarded after March-2020  
 2020, 2021, 2022 cohorts cumulative through March-2022

- 2020 cohorts are significantly outperforming 2017, 2018, & 2019 Cohorts at the same stage
- 2021 cohorts performing even better than 2020 cohorts
- 2022 cohorts outperforming 2021 cohorts

# Strong Gross Margin and Organic Acquisition Result in 3:1 LTV:CAC



Customer LTV is forecasted from post-pandemic cohorts (FY'21)

Pet Parent 3-Year LTV

**\$340+**

(2022)



CAC Target

**\$100**

(2022 - 2023)



CAC Payback Period

**6 Months**

(2022 - 2023)

# Key Forecast Assumptions

## SERVICES

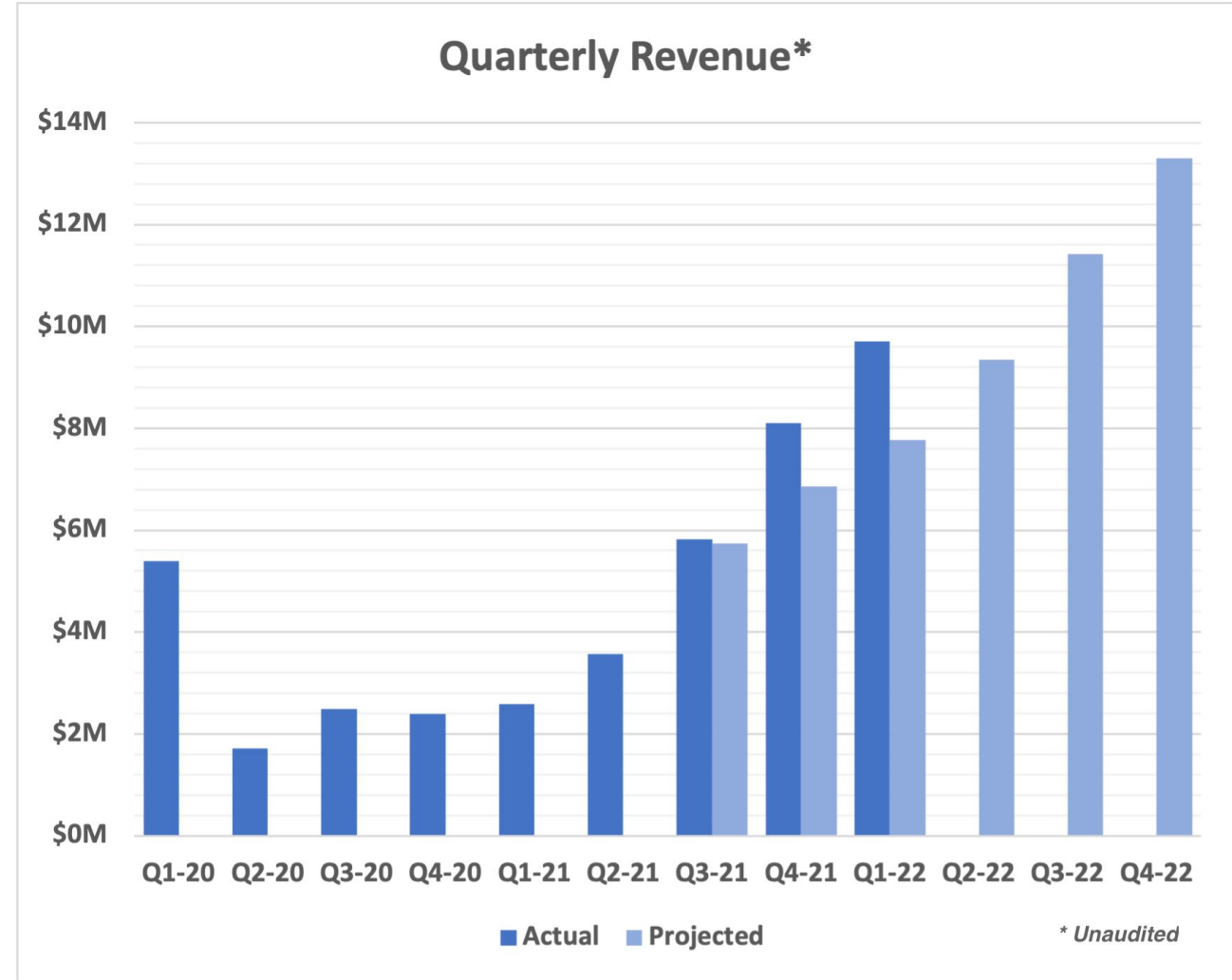
- Wag! assumes the return-to-office will take place gradually between Q1'2022 and Q1'2023.
- Monthly services completed on the Wag! platform will return to pre-pandemic levels in Q4'2022.
- Wag! forecasts that pre-2020 cohorts will never fully recover and that they will make up less than 30% of revenue in 2022.
- Forecast assumes 2022 marketing spend converts new bookings with comparable efficiency to pre-COVID levels, with increasing marketing spend per customer beginning in Q3'2021.
- Does not assume overarching improvements to future cohort performance or Wag! Premium penetration.

## WELLNESS

- Wag! Wellness synergizes within the Wag! ecosystem through 2022 and beyond & provides significant upside to take rate

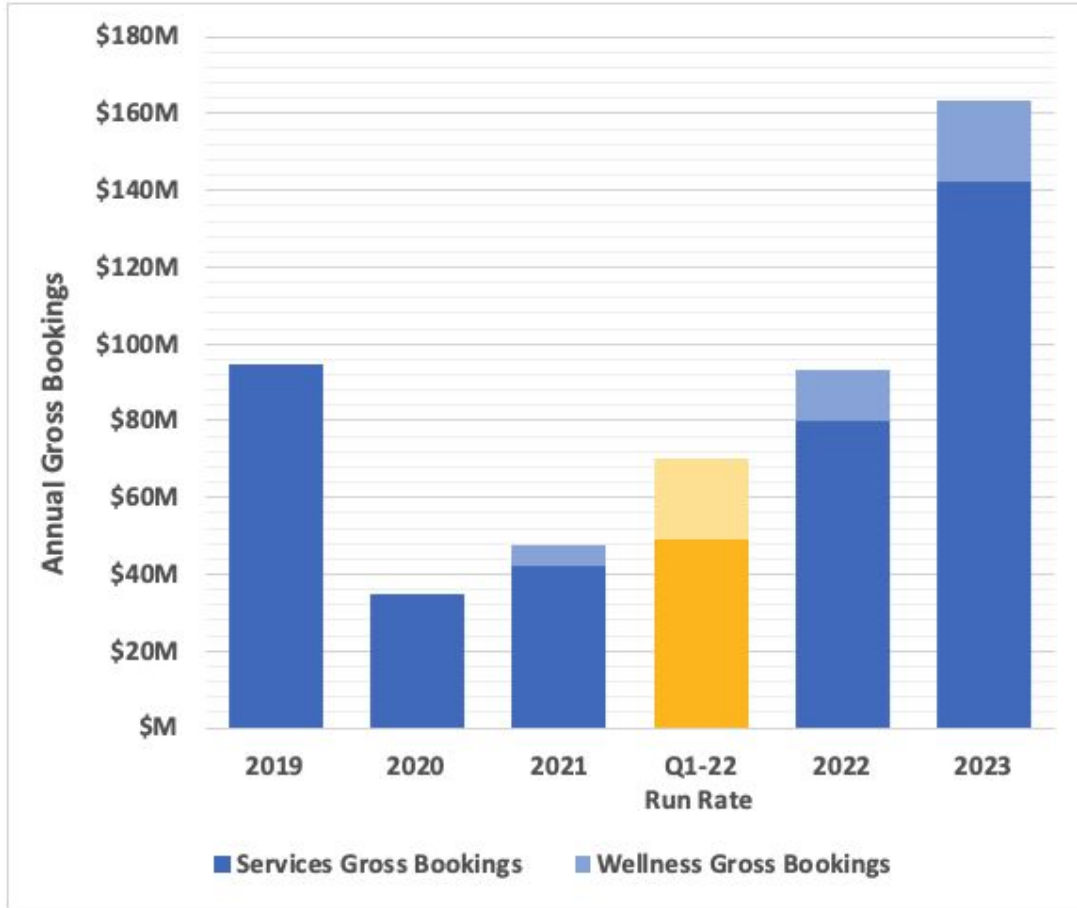
## FINANCIALS

- Stable margins of approximately 90%
- No material liabilities
- No inorganic acquisition / M&A is assumed in the model
- Forecasted operating EBITDA of \$(15.6m) and \$(10.7m) for FY'2022 and FY'2023 due to focus on brand building, with positive EBITDA in Q2'2024
- Revenues presented are reduced for certain marketing coupons, which may be presented as Marketing expense in the GAAP financials



# Summary Financials

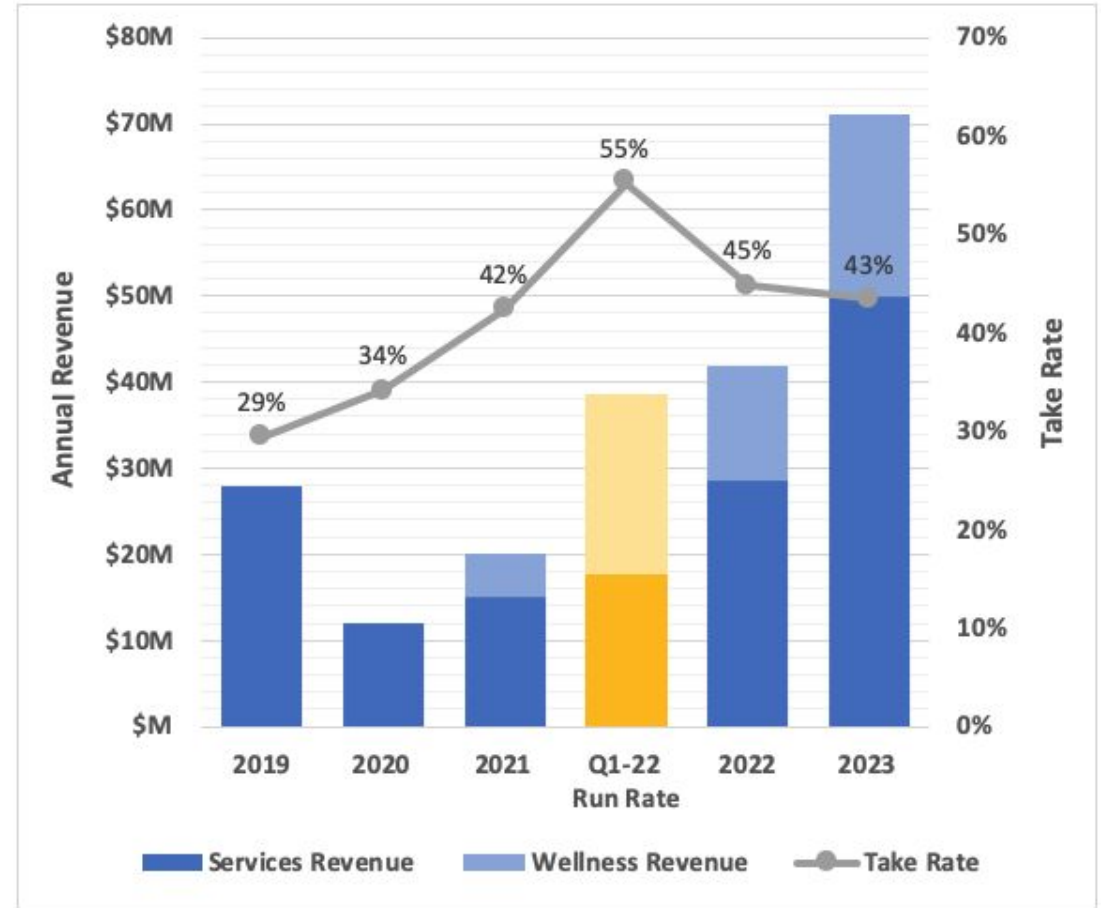
## Assuming a Slow & Steady Return-to-Work in 2022



**Gross Bookings**

*In Millions*

Includes Services delivered to existing and new Pet Parents



**Revenue and Take Rate**

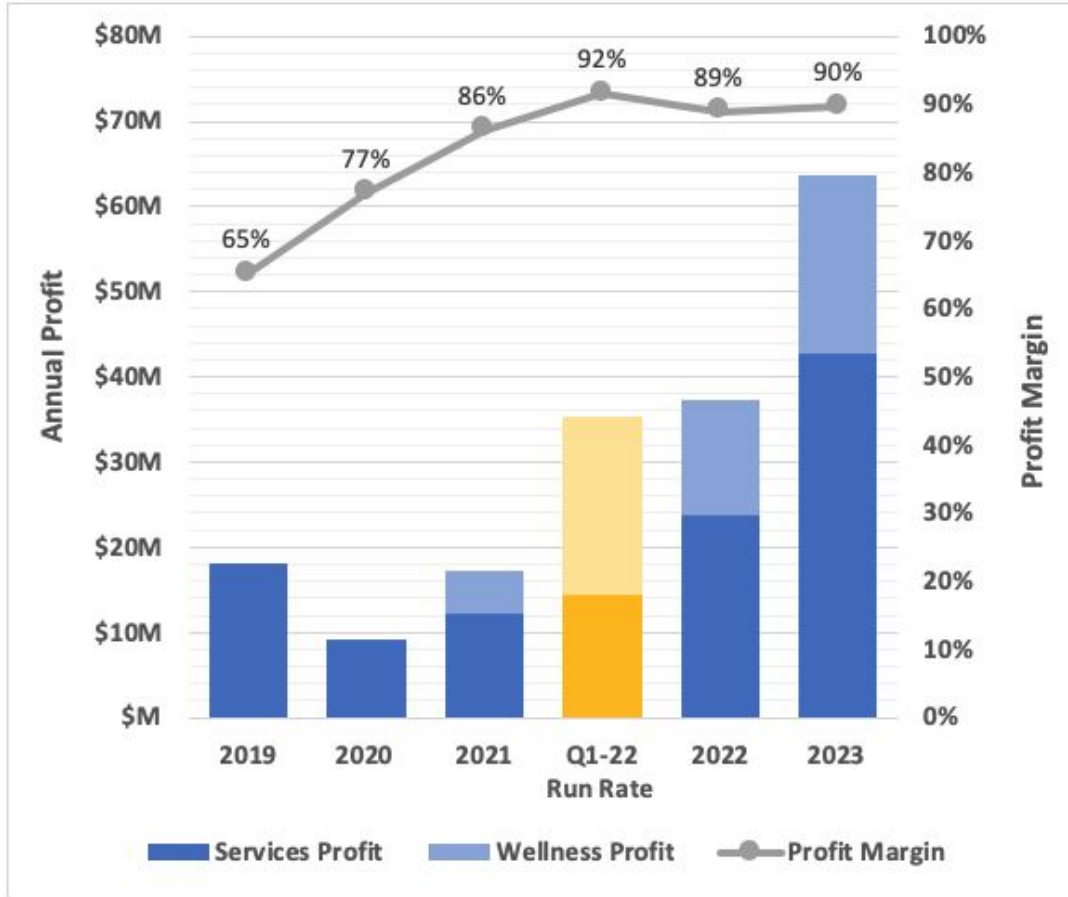
*In Millions*

Take Rate is calculated by dividing Revenue by Gross Bookings

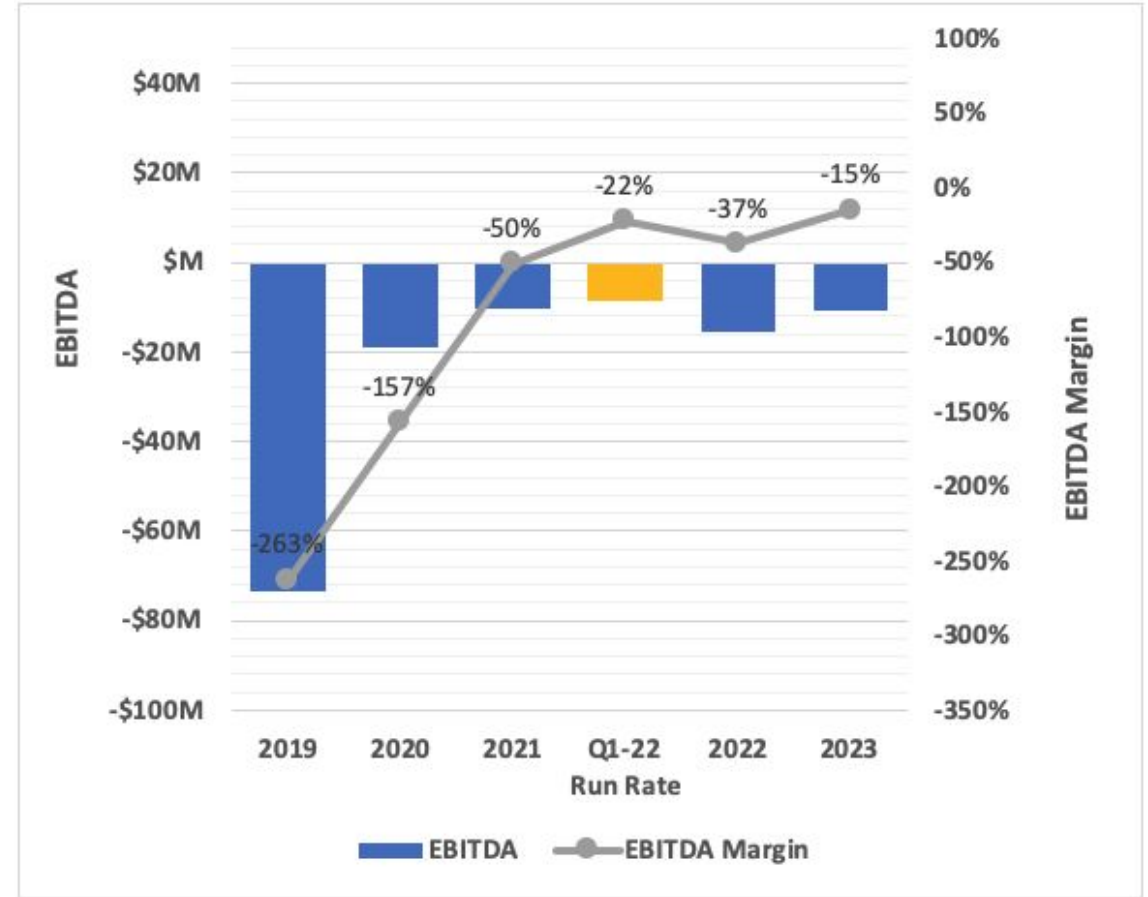


# Summary Financials

## Operational Excellence Provides Leverage at Scale



Revenue less Cost of Revenue  
In Millions



EBITDA & EBITDA Margin  
In Millions

EBITDA Margin = EBITDA / Revenue  
 Revenue less Cost of Revenue excludes depreciation and amortization as shown on the P&L  
 2021 EBITDA excludes a 3.48m credit from PPP loan forgiveness for comparability to prior periods

# Key Financial Summary

	2019	2020	2021	2022P	2023P
<b>Total Services</b>	<b>3.6</b>	<b>1.2</b>	<b>1.2</b>	<b>2.3</b>	<b>4.2</b>
<b>Gross Bookings (\$M)</b>	<b>\$94.8</b>	<b>\$35.0</b>	<b>\$47.4</b>	<b>\$93.4</b>	<b>\$163.5</b>
<i>YoY Growth</i>	-	(63%)	35%	97%	75%
Services Revenue	\$27.9	\$12.0	\$15.0	\$28.5	\$50.0
Wellness Revenue	\$0.0	\$0.0	\$5.1	\$13.4	\$21.0
<b>Total Revenue (\$M)</b>	<b>\$27.9</b>	<b>\$12.0</b>	<b>\$20.1</b>	<b>\$41.8</b>	<b>\$71.0</b>
<i>YoY Growth</i>	-	(57%)	68%	108%	70%
<b>Take Rate</b>	<b>29%</b>	<b>34%</b>	<b>42%</b>	<b>45%</b>	<b>43%</b>
<b>Expenses (\$M)</b>					
Cost of Revenues	\$9.7	\$2.8	\$2.8	\$4.6	\$7.4
Operations & Support	\$41.0	\$13.3	\$10.3	\$16.8	\$19.5
Sale & Marketing	\$27.9	\$3.1	\$10.2	\$27.6	\$44.9
General & Administrative	\$22.6	\$11.6	\$7.0	\$8.4	\$9.9
<b>Total Expenses</b>	<b>\$101.2</b>	<b>\$30.7</b>	<b>\$30.2</b>	<b>\$57.5</b>	<b>\$81.7</b>
<b>EBITDA</b>	<b>(\$73.3)</b>	<b>(\$18.8)</b>	<b>(\$10.1)</b>	<b>(\$15.6)</b>	<b>(\$10.7)</b>
<i>EBITDA Margin</i>	(263%)	(157%)	(50%)	(37%)	(15%)
Depreciation & Amortization	\$0.3	\$0.2	\$0.4	\$0.3	\$0.3
Interest Income (Expense)	\$3.1	\$0.1	(\$0.1)	(\$0.1)	(\$0.1)
Income Tax (Expense)	(\$0.0)	(\$0.0)	\$0.8	(\$0.0)	(\$0.0)
PPP Loan Forgiveness	\$0.0	\$0.0	\$3.5	\$0.0	\$0.0
<b>Net Income (Loss)</b>	<b>(\$70.5)</b>	<b>(\$18.8)</b>	<b>(\$6.3)</b>	<b>(\$16.1)</b>	<b>(\$11.1)</b>

# Proven Platform Expansion with Synergistic M&A



Multifamily

## Home Access



Smart Home



Key Tag

## Physical



High-quality Food

## Subscription



2021

**PETINSUROR**  
Rethinking pet insurance

**Pet Insurance**  
Compare and purchase top-rated pet wellness and insurance plans

2021

**Petted**  
Pet Insurance & Wellness

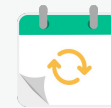
**Wellness Plans**  
Subscribe and save to premium wellness plans



Mobile First



Home Access



Weekly Usage



Prescription

# Long Term Targets

Metric	2020	2021	Long Term Targets	Key Drivers
Take Rate	34%	42%	40%+	<ul style="list-style-type: none"> <li>Continued operational excellence</li> <li>Applied data science within marketplace mechanics</li> <li>Penetration of Wag! Premium and subscription services</li> </ul>
Revenue Growth	(57)%	68%	40%+	<ul style="list-style-type: none"> <li>Post-pandemic return-to-normal</li> <li>Maturation of existing, launched markets</li> <li>Expand pet types and service offerings</li> </ul>
EBITDA Margin	(157)%	(50)%	30%+	<ul style="list-style-type: none"> <li>Emphasis on operating leverage within operations and fixed costs</li> </ul>

# Public Comparables – Rationale



## Leading online consumer marketplaces

- Strong consumer internet brands
- 2 or 3 sided marketplaces
- Similar take-rate economics



## Powerful network effects

- Large user base that leads to improved algorithms and AI/ML supported by Big Data & Analytics



## Strong mobile presence

- Either mobile first or a strong multi-platform strategy, with an emphasis on mobile



## Highly disruptive of traditional industries

- Market leaders who were first to move into a brick-and-mortar industry



## High growth characteristics with a critical mass of users and activity

- Outsized growth in users and topline revenue

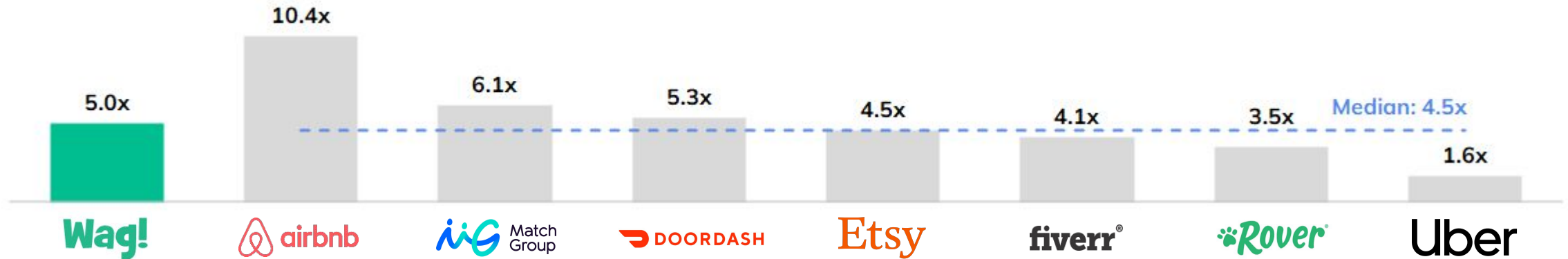
## Representative Comparables



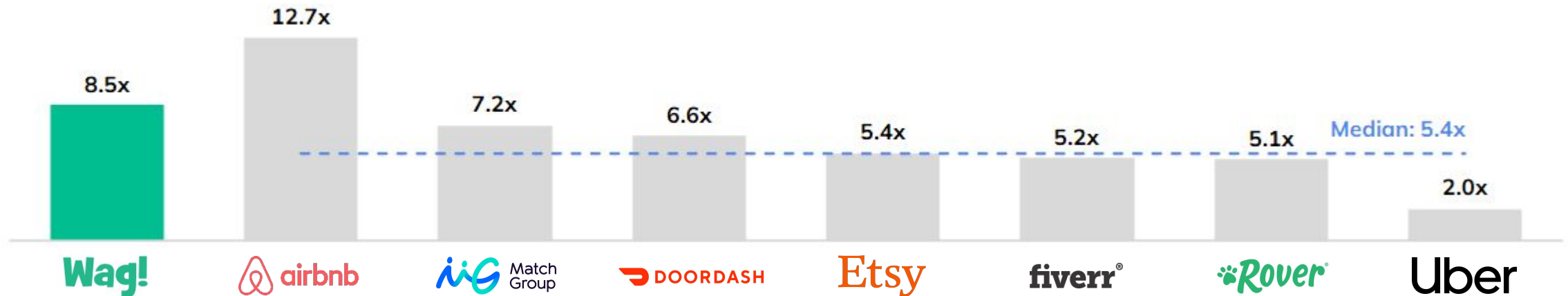


# Public Comparables – Valuation Metrics

## 2023P Total Enterprise Value / Revenue Multiple (x)

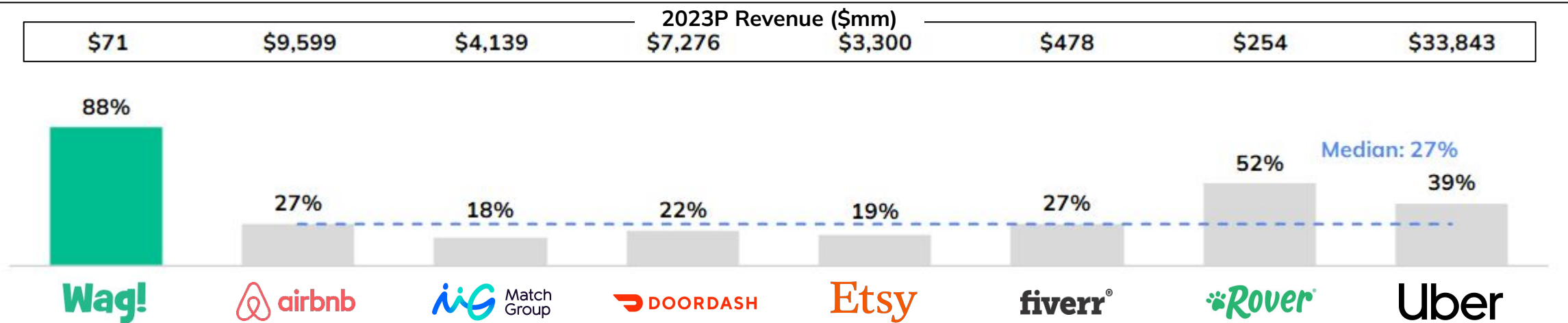


## 2022P Total Enterprise Value / Revenue Multiple (x)

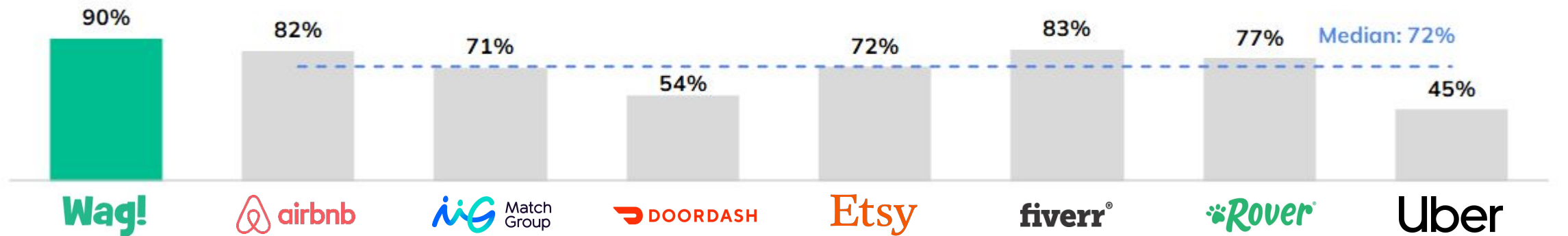


# Public Comparables – Operating Metrics

## 2021A – 2023P Revenue CAGR (%)



## 2023P Revenue Less Cost of Revenue Margin (%) <sup>(1)</sup> (exclusive of Depreciation and Amortization)



Source: Company filings, S&P Capital IQ and FactSet.

Note: Market data as of 04/22/2022.

(1) Non-GAAP Financial Measure; calculated as Revenue Less Cost of Revenue, divided by Revenue.

# Transaction Summary

## Transaction Overview

- **Wag Pro Forma Enterprise Value of \$354 million at close of business combination**
  - Implied Pro forma Enterprise Value to Revenue multiple of 8.5x and 5.0x, for 2022P and 2023P, respectively
  - Purchase multiples assume revenue of \$42 million and \$71 million, for 2022P and 2023P, respectively
- **Transaction to be funded via a \$5 million PIPE & Backstop Investment, \$11 million Series P Investment, \$30 million Credit Facility, and CHW Cash-in-Trust of \$125 million <sup>(2)</sup>**
  - Total cash proceeds of \$171 million <sup>(2)</sup> for the transaction
  - Net cash proceeds to accelerate and fund growth, as well as for organic & strategic growth initiatives
- **Wag's existing shareholders and management are rolling 100% of their equity into the transaction**
- **Wag's pre-closing shareholders will potentially receive new additional shares in the form of an earnout achieved in three equal installments at \$12.50, \$15.00 and \$18.00 a share, corresponding to approximately 9%, 16% and 22%, respectively, of pro forma shares outstanding <sup>(4)</sup>**
- **CHW has agreed to potentially forfeit up to 360,750 shares based upon similar triggers as Wag's earnout described above <sup>(1)</sup>**

## Sources & Uses at Close

Sources	(\$mm)	(%)	Uses	(\$mm)	(%)
Equity Rollover	\$300	59%	Equity Rollover	\$300	59%
CHW Cash-in-Trust <sup>(2)</sup>	125	25%	Cash to Balance Sheet <sup>(2, 3)</sup>	152	30%
Founder Shares <sup>(5)</sup>	32	6%	Founder Shares <sup>(5)</sup>	32	6%
Credit Facility	30	6%	Transaction Costs	19	4%
Series P Investment	11	2%	Community Shares	3	1%
PIPE & Backstop Investment	5	1%			
Community Shares	3	1%			
<b>Total</b>	<b>\$506</b>	<b>100%</b>	<b>Total</b>	<b>\$506</b>	<b>100%</b>

(1) Pro forma share count includes 30.0 million seller rollover shares, 12.5 million CHW SPAC shares, 1.1 million Series P investor shares, 0.5 million PIPE & Backstop investor shares, 0.3 million community shares, and 3.2 million CHW Sponsor shares. Excludes the impact of 4.2 million sponsor warrants and 12.5 million public warrants. Shares outstanding excludes 15.0 million Company earn-out shares (the "Company Earn-out") and includes 360,750 sponsor forfeiture shares (the "Sponsor Earn-out"). The Company Earn-out shares and Sponsor-Earn out shares are each divided into three equal parts and are triggered if the share price exceeds i) \$12.50, ii) \$15.00, and iii) \$18.00, in any 20 out of 30 consecutive trading day period, respectively.

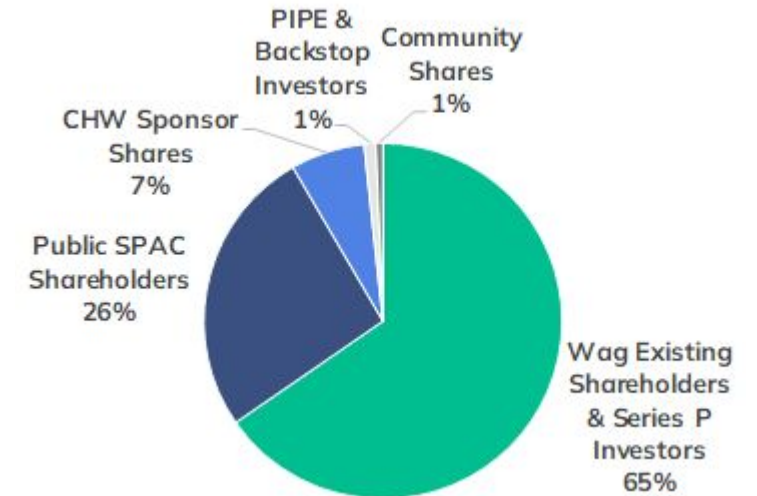
(2) Assumes no CHW stockholder exercises its redemption rights to receive cash from the trust account. This amount will be reduced by the amount of cash used to satisfy any redemptions.

(3) \$152 million net cash includes \$171 million total cash proceeds, net of \$19 million Transaction Costs.

(4) Pro forma share count inclusive of all warrants treated on a treasury stock basis.

(5) Includes 360,750 Sponsor Earn-out shares which are subject to forfeiture.

## Pro Forma Ownership at Close <sup>(1)</sup>



## Illustrative Pro Forma Valuation

<b>Total Shares Outstanding at Close (mm) <sup>(1)</sup></b>	<b>47.6</b>
Stock Price At Issue (\$)	\$10.00
<b>Implied Post-Money Equity Value (\$mm)</b>	<b>\$476</b>
Less: Net Cash to Balance Sheet (\$mm) <sup>(2, 3)</sup>	(152)
Plus: Credit Facility to Balance Sheet (\$mm)	30
<b>Pro Forma Enterprise Value (\$mm)</b>	<b>\$354</b>
Implied TEV / 2023P Revenue (x)	5.0x

# Thank You!

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# Wag!

# Appendix



# Disclaimer (1/4)

## Disclaimer

This investor presentation (this “Investor Presentation”) has been prepared by Wag Labs, Inc. (the “Company”) and CHW Acquisition Corporation (the “SPAC”) in connection with the proposed business combination (the “Business Combination”) of the SPAC and the Company.

This Investor Presentation is for informational purposes only and does not constitute (i) a solicitation of a proxy, consent or authorization with respect to any securities or in respect of the proposed Business Combination or (ii) an offer to sell, a solicitation of an offer to buy, or a recommendation to purchase any equity, debt or other financial instruments of the SPAC or the Company, or their respective affiliates, which offer may only be made at the time a qualified offeree receives definitive offering documents and other materials (collectively, the “Offering Materials”). Without limiting the generality of the foregoing, this Investor Presentation does not constitute an invitation or inducement of any sort to any person in any jurisdiction in which such an invitation or inducement is not permitted or where the SPAC and the Company are not qualified to make such invitation or inducement. In the event of any conflict between this Investor Presentation and information contained in the Offering Materials, the information in the Offering Materials will control and supersede the information contained in this Investor Presentation. No person has been authorized to make any statement concerning the SPAC or the Company other than as will be set forth in the Offering Materials, and any representation or information not contained therein may not be relied upon.

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This Investor Presentation includes “forward-looking statements” within the meaning of the “safe harbor” provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as “may,” “might,” “will,” “would,” “could,” “should,” “forecast,” “intend,” “seek,” “target,” “anticipate,” “believe,” “expect,” “estimate,” “plan,” “outlook” and “project” and other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. Such forward-looking statements, which include estimated financial information, involve known and unknown risks, uncertainties and other factors.

A number of factors could cause actual results or outcomes to differ materially from those indicated by such forward-looking statements. These factors include, without limitation,

- the risk that the proposed Business Combination may not be completed in a timely manner or at all, which may adversely affect the price of the securities of the SPAC or the Company;
- the risk that the proposed Business Combination may not be completed by the 24-month deadline to which the SPAC is subject and the potential failure to obtain an extension of the deadline if sought by the SPAC;
- the failure to satisfy conditions to the consummation of the proposed Business Combination, including the adoption of a business combination agreement (the “BCA”) by the shareholders of the SPAC and the Company;
- the lack of a third-party valuation in determining whether or not to pursue the proposed Business Combination;
- the occurrence of any event, change or other circumstance that could give rise to the termination of the BCA;
- the effect of the announcement or pendency of the proposed Business Combination on the Company’s business relationships, performance and business generally;
- risks that the proposed Business Combination disrupts current plans and operations of the Company;
- the outcome of any legal proceedings that may be instituted against the Company or the SPAC related to the BCA or the proposed Business Combination;
- the ability to maintain the listing of the SPAC’s securities on Nasdaq;
- the volatility of the price of the SPAC’s and the post-combination company’s securities;
- the ability to implement business plans, forecasts and other expectations after the completion of the proposed Business Combination, and identify and realize additional opportunities;
- the risk of downturns and the possibility of rapid change in the highly competitive industry in which the Company operates;
- the risk that the Company and its current and future collaborators are unable to successfully develop and commercialize the Company’s products or services, or experience significant delays in doing so;
- the risk that the post-combination company may not achieve or sustain profitability;
- the risk that the post-combination company will need to raise additional capital to execute its business plan, which may not be available on acceptable terms or at all; and
- the risk that the post-combination company experiences difficulties in managing its growth and expanding operations.

# Disclaimer (2/4)

You should (also) carefully consider the risks and uncertainties described on pages 44, 45 and 46 of this presentation

Forward-looking statements are based on current expectations, estimates, projections, targets, opinions and/or beliefs of the SPAC and the Company or, when applicable, of one or more third-party sources. No representation or warranty is made with respect to the reasonableness of any estimates, forecasts, illustrations, prospects or returns, which should be regarded as illustrative only.

You should carefully consider the foregoing factors and the other risks and uncertainties described in the “Risk Factors” section of the SPAC’s registration statement on Form S-1 (the “Registration Statement”) and the proxy statement/prospectus discussed below and other documents filed by the SPAC from time to time with the U.S. Securities and Exchange Commission (“SEC”). These filings identify and address other important risks and uncertainties that could cause actual events and results to differ materially from those contained in the forward-looking statements.

You are cautioned not to place undue reliance upon any forward-looking statements, which, unless otherwise indicated herein, speak only as of the date of this Investor Presentation. Neither the SPAC nor the Company commits to update or revise the forward-looking statements set forth herein, whether as a result of new information, future events or otherwise, except as may be required by law.

## Use of Projections

This Investor Presentation contains financial forecasts or projections (collectively “Projections”) prepared by the Company. The Company’s independent registered public accounting firm has not audited, reviewed, compiled or performed any procedures with respect to the Projections for the purpose of their inclusion in this Investor Presentation and, accordingly, neither the SPAC nor the Company expresses an opinion or provides any other form of assurance with respect thereto for the purpose of this Investor Presentation. These Projections should not be relied upon as being necessarily indicative of future results. The Projections are provided solely for illustrative purposes, reflect the current beliefs of the Company as of the date hereof, and are based on a variety of assumptions and estimates about, among others, future operating results, market conditions and transaction costs, all of which may differ from the assumptions on which the Projections are based. The Company does not assume any obligation to update the Projections or information, data, models, facts or assumptions underlying the foregoing in this Investor Presentation.

There are numerous factors related to the markets in general or the implementation of any operational strategy that cannot be fully accounted for with respect to the Projections. Any targets or estimates are therefore subject to a number of important risks, qualifications, limitations and exceptions that could materially and adversely affect the combined company’s performance. Moreover, actual events are difficult to project and often depend upon factors that are beyond the control of the SPAC and the Company. The performance projections and estimates are subject to the ongoing COVID-19 pandemic, and have the potential to be revised to take into account further adverse effects of the COVID-19 pandemic on the future performance of the SPAC and the Company. Projected returns and estimates are based on an assumption that public health, economic, market, and other conditions will improve; however, there can be no assurance that such conditions will improve within the time period or to the extent estimated by the SPAC and the Company. The full impact of the COVID-19 pandemic on future performance is particularly uncertain and difficult to predict, therefore actual results may vary materially and adversely from the Projections included herein.

## Presentation of Financial Information

The Company’s financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”), which may not be comparable to financial statements prepared in accordance with US generally accepted accounting principles.

# Disclaimer (3/4)

## Use of Non-GAAP Financial Measures

This Investor Presentation includes certain financial measures not presented in accordance with GAAP, including, but not limited to, EBITDA and certain ratios and other metrics derived therefrom. These non-GAAP financial measures are not measures of financial performance in accordance with GAAP and may exclude items that are significant in understanding and assessing the Company's financial results. Therefore, these measures should not be considered in isolation or as an alternative to net income, cash flows from operations or other measures of profitability, liquidity or performance under GAAP. You should be aware that the Company's presentation of these measures may not be comparable to similarly-titled measures used by other companies, including those peers whose measures are presented in this Investor Presentation.

The Company believes these non- GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to the Company's financial condition and results of operations. The Company also believes that the use of these non- GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends, and in comparing the Company's financial measures with other similar companies, many of which present similar non- GAAP financial measures to investors. These non-IFRS financial measures are subject to inherent limitations as they reflect the exercise of judgments by management about which expense and income are excluded or included in determining these non-GAAP financial measures. Please refer to any footnotes where presented in this Investor Presentation, as well as to the table on the final page, for a reconciliation of these measures to what the Company believes are the most directly comparable measure evaluated in accordance with GAAP.

This Investor Presentation also includes certain projections of non- GAAP financial measures. Due to the high variability and difficulty in making accurate forecasts and projections of some of the information excluded from these projected measures, together with some of the excluded information not being ascertainable or accessible, the Company is unable to quantify certain amounts that would be required to be included in the most directly comparable IFRS financial measures without unreasonable effort. Consequently, no disclosure of estimated comparable GAAP measures and no reconciliation of the forward-looking non- GAAP financial measures are included in this Investor Presentation.

Certain monetary amounts, percentages and other figures included in this Investor Presentation have been subject to rounding adjustments. Certain other amounts that appear in this Investor Presentation may not sum due to rounding.

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# Disclaimer (4/4)

## General

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The delivery of this Investor Presentation shall not, under any circumstances, create any implication that the Investor Presentation is correct in all respects, including as of any time subsequent to the date hereof, and the SPAC and the Company do not undertake any obligation to update such information at any time after such date. Neither the SPAC nor the Company nor any of their respective affiliates makes any representation or warranty, express or implied, as to the accuracy or completeness of this Investor Presentation and nothing contained herein should be relied upon as a promise or representation as to past or future performance of the SPAC, the Companies or any other entity referenced herein. An investment through the PIPE Offering entails a high degree of risk and no assurance can be given that investors will receive a return on their capital and investors could lose part or all of their investment.

Each recipient acknowledges and agrees that it is receiving this Investor Presentation only for the purposes stated above and subject to all applicable confidentiality obligations as well as securities laws, including without limitation the U.S. federal securities laws and the EU Market Abuse Regulation, prohibiting any person who has received material, non-public information/inside information from purchasing or selling securities of the SPAC or the Company or from communicating such information to any other person under circumstances in which it is reasonably foreseeable that such person is likely to purchase or sell such securities

## Participants in the Solicitation

The SPAC and its directors and executive officers may be deemed participants in the solicitation of proxies from its stockholders with respect to the proposed Business Combination. A list of the names of those directors and executive officers and a description of their interests in the SPAC is contained in the Registration Statement, which was filed with the SEC and is available free of charge at the SEC's website at [www.sec.gov](http://www.sec.gov). Additional information regarding the interests of such participants will be contained in the proxy statement/prospectus for the proposed Business Combination when available. The Company and its directors and executive officers may also be deemed to be participants in the solicitation of proxies from the stockholders of the SPAC in connection with the proposed Business Combination. A list of the names of such directors and executive officers and information regarding their interests in the proposed Business Combination will be included in the proxy statement/prospectus for the proposed Business Combination when available.

## Additional Information

In connection with the Proposed Business Combination, the SPAC filed a Registration Statement on Form S-4 with the SEC on March 10, 2022, which includes a proxy statement for the SPAC and a prospectus for the combined business. The SPAC and the Company also plan to file other documents with the SEC regarding the proposed Business Combination. This Presentation does not contain all the information that should be considered concerning the proposed Business Combination and is not intended to form the basis of any investment decision or any other decision in respect of the proposed Business Combination. SPAC stockholders and other interested persons are advised to read, when available, the preliminary proxy statement/prospectus and the amendments thereto and the definitive proxy statement/prospectus and other documents filed in connection with the proposed Business Combination, as these materials will contain important information about the Company, the SPAC and the proposed Business Combination. When available, the proxy statement/prospectus and other relevant materials for the proposed Business Combination will be mailed to stockholders of the SPAC as of a record date to be established for voting on the proposed Business Combination. Stockholders will also be able to obtain copies of the preliminary proxy statement/prospectus, the definitive proxy statement/prospectus and other documents filed with the SEC, without charge, once available, at the SEC's website at [www.sec.gov](http://www.sec.gov).

# Risk Factors (1/3)

The following list of risk factors is provided to certain sophisticated institutional investors in connection with a potential investment in CHW Acquisition Corporation (the “SPAC”), or a newly formed holding company, as part of a proposed business combination between the Company and the SPAC pursuant to which the combined company will become a publicly traded company (the “Business Combination”). References to “we,” “us” or “our” are to the Company and, following the Business Combination, refer to the combined company. The list of risk factors has not been prepared for any other purpose. Investing in the combined company’s common shares to be issued in connection with the Business Combination involves a high degree of risk. Investors should carefully consider the risks and uncertainties inherent in an investment including those described below, and conduct their own due diligence investigation, before making an investment decision. If we cannot address any of the following risks and uncertainties effectively, or any other risks and difficulties that may arise in the future, our business, financial condition or results of operations could be materially and adversely affected. The risks described below are not the only ones we face. The following list of risks is not exhaustive, and additional risks that we currently do not know about or that we currently believe to be immaterial may also impair our business, financial condition or results of operations. Risks relating to our business will be disclosed in future documents filed or furnished with the US Securities and Exchange Commission (“SEC”), including the documents filed or furnished in connection with the proposed Business Combination. The risks presented in such filings will be consistent with those that would be required for a public company in their SEC filings and may differ significantly from, and will be more extensive than, those presented below.

- **Risks Related to Our Business and Industry**

- The COVID-19 pandemic, and any future outbreak or other public health emergency, could materially affect our business, liquidity, financial condition and operating results.
- We may experience significant fluctuations in our operating results and rates of growth.
- Online marketplaces for pet care are still in relatively early stages of growth and if demand for them does not continue to grow, grows slower than expected, or fails to grow as large as expected, our business, financial condition and operating results could be materially adversely affected.
- We face intense competition and could fail to gain, or could lose, market share if we are unable to compete effectively.
- Our failure to quickly identify and adapt to changing industry conditions may have a material and adverse effect on us.
- Any significant interruptions or delays in IT service or any undetected errors or design faults in IT systems could result in limited capacity, reduced demand, processing delays and loss of customers, suppliers or marketplace merchants and a reduction of commercial activity.
- Our success depends in large part on our ability to attract and retain high quality management and operating personnel, and if we are unable to attract, retain and motivate well qualified employees, our business could be negatively impacted.
- We may from time to time pursue acquisitions, which could have an adverse impact on our business, as could the integration of the businesses following acquisition.
- Exchange rate fluctuations may negatively affect our results of operations.



# Risk Factors (2/3)

- **Risks Related to Legal, Regulatory and Tax Matters**

- If pet caregivers are reclassified as employees under applicable law, our business would be materially adversely affected.
- Our business is subject to a variety of U.S. laws and regulations, many of which are unsettled and still developing and failure to comply with such laws and regulations could subject us to claims or otherwise adversely affect our business, financial condition, or operating results.
- Government regulation of the Internet, mobile devices and e-commerce is evolving and unfavorable changes could substantially adversely affect our business, financial condition and operating results.
- Taxing authorities may successfully assert that we have not properly collected, or in the future should collect, sales and use, gross receipts, value added, or similar taxes and may successfully impose additional obligations on us and any such assessments, obligations, or inaccuracies could adversely affect our business, financial condition and operating results.
- Our ability to use our net operating loss carryforwards and certain other tax attributes may be limited.
- We are subject to increasingly stringent environmental regulations.
- We may not be able to adequately protect our intellectual property rights or may be accused of infringing intellectual property rights of third parties.
- We may be unable to continue the use of our domain names or prevent third parties from acquiring and using domain names that infringe upon, are similar to or otherwise decrease the value of our brands, trademarks, or service marks.
- We may be subject to product liability claims if people or property are harmed by the products sold on our platform.
- Some of our potential losses may not be covered by insurance. We may not be able to obtain or maintain adequate insurance coverage.
- We may be exposed to enforcement for violating anti-corruption laws, anti-money laundering laws and other similar laws and regulations.
- Any actual or perceived breach of security or security incident or privacy or data protection breach or violation could interrupt our operations, harm our brand and adversely affect our reputation, brand, business, financial condition and operating results.
- Changes in laws or regulations relating to privacy, data protection, or the protection or transfer of data relating to individuals, or any actual or perceived failure by us to comply with such laws and regulations or any other obligations relating to privacy, data protection or the protection or transfer of data relating to individuals, could adversely affect our business.
- Systems defects and failures and resulting interruptions in the availability of our website, mobile applications, or platform could adversely affect our business, financial condition and operating results.
- If third-party payment service providers become unavailable or we are subject to increased fees, our business, operating results and financial condition could be materially adversely affected.
- If third parties software providers were to interfere with the distribution of our platform or with our use of such software, our business would be materially adversely affected.
- We rely on mobile operating systems and application marketplaces to make our applications available to pet parents and pet caregivers and if we do not effectively operate with or receive favorable placements within such application marketplaces and maintain high user reviews, our usage or brand recognition could decline and our business, financial results and operating results could be materially adversely affected.

# Risk Factors (3/3)

- **Risks Related to Owning the Combined Company's Shares**

- A market for the combined company's common shares may not develop or be sustained, which would adversely affect the liquidity and price of the combined company's common shares.
- Sales of a substantial number of the combined company's common shares in the public market, including those issued upon exercise of warrants or options, could cause our share price to decline.
- The combined company's future ability to pay cash dividends to shareholders is subject to the discretion of its board of directors and will be limited by its ability to generate sufficient earnings and cash flows.

- **Risks Related to Being a Public Company**

- The combined company will incur increased costs as a result of operating as a public company, and its management will devote substantial time to new compliance initiatives.
- If our estimates or judgments relating to our critical accounting standards prove to be incorrect, or such standards change over time, our results of operations could be adversely affected.
- We could in the future need to disclose, and be required to remediate, material weaknesses or significant deficiencies in our internal control over financial reporting.

# Definitions

- Pet Parent - defined as someone who uses the Wag! Platform to schedule, book, and/or pay for services
- Pet Caregiver - defined as a customer who has successfully completed a background check and leverages the Wag! Platform to request gigs and be paid for pet services
- Frequency - calculated as the number of services completed by a Pet Parent on the Wag! Platform in a given month
- MAU - defined as number of unique Pet Parents who complete a service in a given month
- Revenue - income generated via the Wag! Platform and other revenue streams
- Reviews - calculated as the Pet Parent rating of a service completed by a Pet Caregiver on the Wag! Platform on a scale of one to five
- Attach Rate - calculated as the percentage of customers who've completed services in 2 or more service-types on the Wag platform (Walking, Sitting & Boarding, Drop-Ins, Training, Health)
- Rebooking Rate - calculated as a percentage of cohort who complete one or more services after their first initial booking
- Recurring Services - calculated as percentage of services on a daily basis which are on a set-and-forget repeat schedule, booked through the Wag! Platform
- Take Rate - calculated by dividing Net Revenue by Gross Bookings
- LTV - calculated as the cumulative revenue less cost of revenue an average Pet Parent generates over their first three years on the platform, based on historical frequency and retention cohort data
- EBITDA - a non-GAAP measure, means net losses before the impact of interest income or expense, income tax expense and depreciation and amortization.
- CAC - marketing acquisition spend divided by number of new customers in a given period
- Organic User Acquisition - defined as the percentage of new Pet Parents who are not attributable to a performance marketing channel, thus discovered Organically
- Services - calculated as the number of services completed through the Wag! Platform in a given period
- Gross Bookings - gross payment volume, including tips, processed through the Wag! Platform and from other revenue streams